



Nel ASA

Q4 2025 report

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Highlights

- Revenue from contracts with customers in the fourth quarter 2025 was NOK 330 million, a 20% reduction compared to the fourth quarter 2024 (Q4 2024: 416)
- Total revenue and income in the fourth quarter 2025 was NOK 361 million (Q4 2024: 450)
- EBITDA in the quarter was NOK -36 million (Q4 2024: -36)
- Net loss was NOK -870 million (Q4 2024: -64). The loss was mainly explained by an impairment of NOK 799 million, of which NOK 439 million in PEM and NOK 361 million in Alkaline
- Order intake in the quarter amounted to NOK 686 million, a 364% increase from the corresponding quarter last year (Q4 2024: 148)
- Order backlog was NOK 1 319 million at the end of the quarter, down 18% from the fourth quarter of 2024 and up 34% from the previous quarter
- Cash balance was NOK 1 617 million at quarter end (Q4 2024: 1 876)

Key figures

(Amounts in NOK million)	Q4 2025	Q4 2024	2025	2024
Revenue	330	416	963	1 390
EBITDA	-36	-36	-275	-173
Operating loss	-920	-106	-1 365	-389
Pre-tax income (loss)	-898	-65	-1 296	-264
Net income (loss)	-870	-64	-1 265	-258
Net cash flow from operating activities	-10	25	-253	-83
Cash balance end of period	1 617	1 876	1 617	1 876
Order intake	686	148	1 126	977
Order backlog	1 319	1 614	1 319	1 614

Key press releases during the quarter and subsequent events

- Received the third purchase order for a containerized PEM solution from H2 Energy
- Received PEM purchase orders from the HyFuel and Kaupanes hydrogen projects valued at more than USD 50 million
- Chosen as technology provider for GreenH projects in Kristiansund and Slagentangen
- Strengthened its industry leadership as the final investment decision was taken to industrialize the Next Generation Pressurized Alkaline platform

The complete list of press releases is available at Nel's web site

[Press releases | Nel Hydrogen](#)

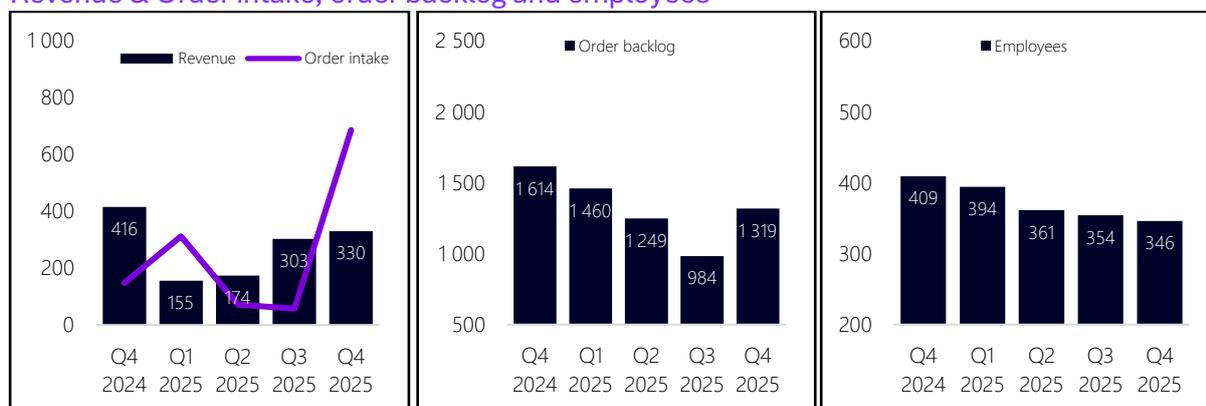
Financial development

Group

Key figures

(Amounts in NOK million)	Q4 2025	Q4 2024	Change	2025	2024	Change
Revenue	330	416	-20%	963	1 390	-31%
EBITDA	-36	-36		-275	-173	
Order intake	686	148	364%	1 126	977	15%
Order backlog	1 319	1 614	-18%			
Employees	346	409	-15%			
Total assets	4 957	6 304	-21%			

Revenue & Order intake, order backlog and employees



Nel reported a decrease of 20% in revenue compared to fourth quarter last year. Alkaline revenue declined by 33% and PEM revenue was in line with same quarter last year.

Management has implemented and continues to implement cost reduction and capacity adjustment measures to adapt to the current market conditions. These measures included temporary shut-down of the Herøya facility. Number of employees reduced by 15% compared to same quarter last year.

Reported EBITDA of NOK -36 million in the quarter was in line with same quarter last year. Nel continue to invest in next generation technologies. Nel does depend on increasing revenues to achieve profitability.

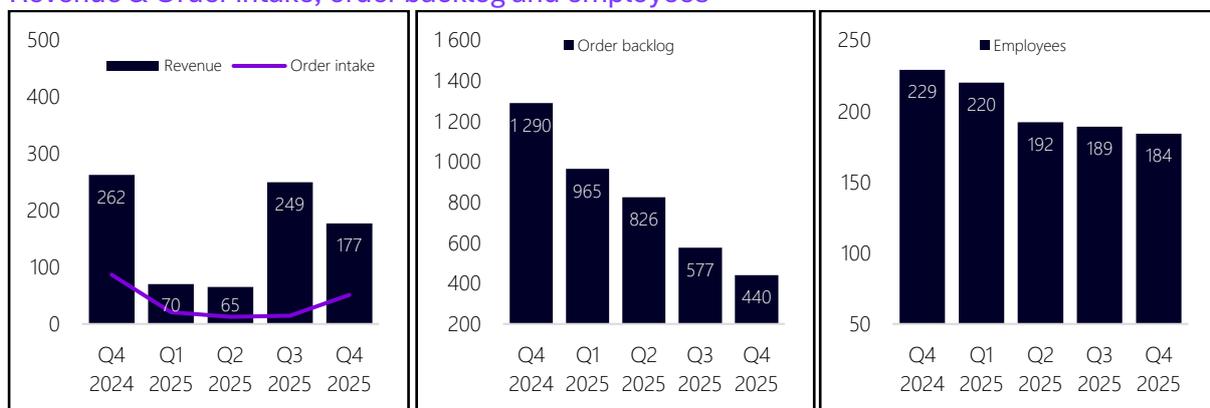
Nel reported an order intake of NOK 686 million in the quarter, of which 93% is related to the PEM segment.

Nel Alkaline Electrolyser

Key figures

(Amounts in NOK million)	Q4 2025	Q4 2024	Change	2025	2024	Change
Revenue	177	262	-33%	562	1 009	-44%
EBITDA	36	19		-16	127	
Order intake	51	87	-41%	99	577	-83%
Order backlog	440	1 290	-66%			
Employees	184	229	-20%			
Total assets	2 048	2 508	-18%			

Revenue & Order intake, order backlog and employees



Nel Alkaline Electrolyser reported a 33% decrease in revenue compared to fourth quarter last year. In total, EBITDA improved by NOK 17 million compared to fourth quarter 2024. In the quarter, there was a positive EBITDA impact of finalizing deliveries on large projects and through recovery of claims. This quarter included NOK 17 million in research and development expenses compared to 21 MNOK in Q4 2024.

The order backlog for Alkaline Electrolyser ended at NOK 440 million. This was down NOK 137 million from the end of Q3-25. The note on Alternative Performance Measures quantifies the risk in and distribution over time of the backlog. Nel has secured paid front-end engineering and development studies for projects above 100 MW. These activities lay the foundation for future order intake of firm equipment orders.

Nel’s cost structure and the utilization of the Herøya production capacity are being adjusted to market demand. However, fixed costs from unutilized production capacity will continue to negatively influence results until more orders have been secured.

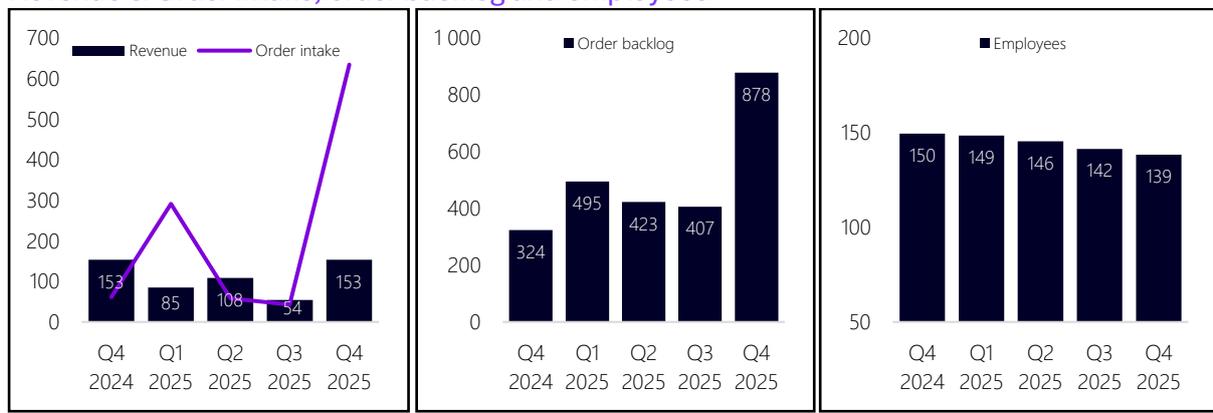
Prototype testing of the next-generation pressurized alkaline electrolyser in the quarter confirmed that the technology will take a market leading position. Construction of a 1 GW production line at Herøya has been initiated and commercial launch is planned in the first half of 2026. This next generation technology is driving down the upfront investment and reducing space needed for installation while retaining a very competitive energy efficiency. This product launch is therefore likely to negatively influence the market outlook for current platforms, Nel recognized impairment losses of NOK 361 million in the quarter related to part of the production equipment at Herøya, Norway.

Nel PEM Electrolyser

Key figures

(Amounts in NOK million)	Q4 2025	Q4 2024	Change	2025	2024	Change
Revenue	153	153	0%	401	381	5%
EBITDA	-35	-22		-138	-165	
Order intake	635	61	939%	1 027	400	157%
Order backlog	878	324	171%			
Employees	139	150	-7%			
Total assets	1 149	1 755	-35%			

Revenue & Order intake, order backlog and employees



Nel PEM Electrolyser reported revenue in line with same quarter last year. Revenue in this quarter is driven by containerized electrolyzers.

The reported EBITDA of NOK -35 million declined by NOK 13 million compared to same quarter last year. This quarter included NOK 60 million in research and development expenses compared to 31 MNOK in Q4 2024. Product and project margins are in general up compared to previous quarters due to better project execution.

The PEM segment reported an order backlog of NOK 878 million, up NOK 473 million from the end of Q3-25 mainly driven by contracts signed for two projects in Norway. This significantly increases the order backlog for the segment and has led to increased interest for containerized PEM solutions from other potential customers.

Product development for a next-generation PEM electrolyser in collaboration with General Motors is progressing according to plan. A smaller scale test electrolyser with significantly lower material cost and improved energy efficiency is being built.

As the next generation pressurized alkaline technology is likely to negatively influence the market outlook for current platforms, Nel recognized impairment losses of NOK 439 million in the quarter related goodwill and intangible technology assets resulting from the acquisition of what is now Nel PEM electrolyser in 2016.

Finance

(Amounts in NOK million)	Q4 2025	Q4 2024	2025	2024
Finance income				
Interest income	24	33	93	128
Change in fair value financial instruments	0	0	0	0
Other	3	4	12	4
Interest income and other finance income	26	37	105	132
Finance costs				
Interest expense	-4	-5	-17	-16
Net foreign exchange gain (loss)	1	8	-17	14
Change in fair value financial instruments	-1	0	-6	-3
Other	0	0	-1	-1
Interest expense and other finance costs	-5	3	-41	-7
Net finance income (cost)	22	41	64	125

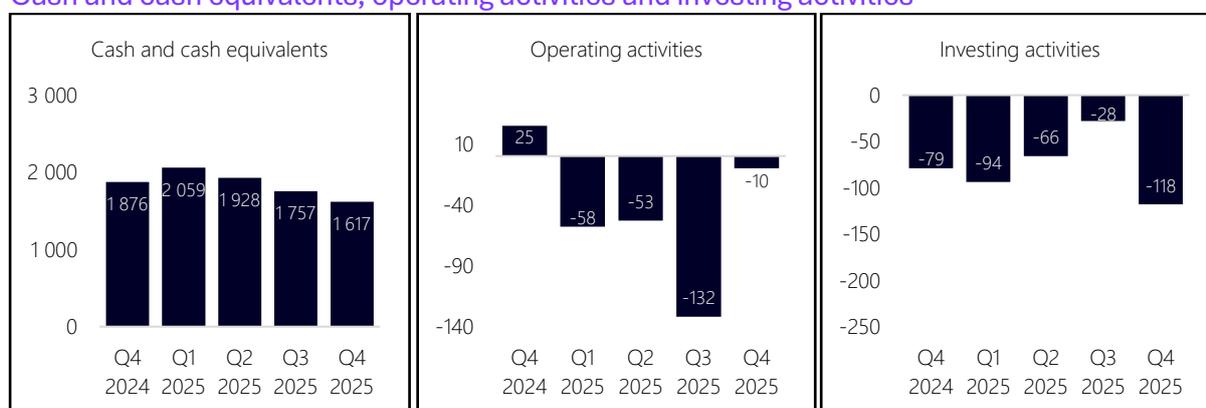
Nel reported finance income of NOK 26 million (Q4 2024: 37) in the quarter, driven by interest income of NOK 24 million (Q4 2024: 33) from cash and cash equivalents. The decrease in interest income can be attributed to the lower cash amount in the period and decrease in NOK interest rates.

Finance costs in the quarter were NOK -5 million compared to NOK 3 million in the same quarter last year. This quarter includes a decrease in fair value of shareholdings in Cavendish Hydrogen ASA of NOK 1 million. Net finance income (cost) full year 2025 include a net decline in fair value of shareholdings in Cavendish Hydrogen ASA of NOK 6 million.

Cash

(Amounts in NOK million)	Q4 2025	Q4 2024	Change	2025	2024	Change
Net cash flow from operating activities	-10	25		-253	-83	
Net cash flow from investing activities	-118	-79		-305	-548	
Net cash flow from financing activities	-12	-12		303	-663	
Foreign currency effects on cash	0	0		-3	2	
Net change in cash	-139	-65		-258	-1 292	
Net change in cash discontinued operation	0	0		0	-196	
Cash and cash equivalents OB	1 757	1 941	-9%	1 876	3 363	-44%
Cash and cash equivalents	1 617	1 876	-14%	1 617	1 876	-14%

Cash and cash equivalents, operating activities and investing activities



Cash flow from operating activities was negative NOK -10 million this quarter (Q4 2024: 25). Changes in net working capital impacted cash by NOK -28 million (Q4 2024: -43) in the quarter. Since Nel has a limited set of large-scale projects, temporary mismatches between cash inflows and outflows on individual projects can have a significant effect on working capital.

The purchase of property, plant and equipment totalled NOK 31 million (Q4 2024: 91) in the quarter, mainly related to next-generation pressurized alkaline electrolyser equipment.

The investing activities in the fourth quarter 2025 included net NOK -24 million (Q4 2024: 40) in net changes to restricted bank deposits and collateral for bank guarantees with a maturity longer than three months at the date of purchase. Other investment activities in the quarter included capitalised internal development of next generation electrolysers for a total of NOK 62 million (Q4 2024: 28).

Financing activities full year 2024 includes the distribution of a cash balance of NOK 625 million to Cavendish Hydrogen ASA at its spin off.

Foreign currency effect on cash was limited as Nel holds a significant portion of cash in NOK, which is also the presentation currency of Nel.

Risks and uncertainty

Nel is exposed to significant risk and uncertainty factors, which may affect some or all of the group's activities. Nel is exposed to operational, financial, market and climate-related risk. These risks could occur individually or simultaneously. There are no significant changes in the risk and uncertainty factors described in our Annual Report 2025.

Outlook

Nel's strategy is to deliver reliable and energy-efficient electrolyser stacks and balance of stack systems to customer projects globally. To handle the scope Nel does not cover, Nel has partnered with world-class EPC companies. This approach allows Nel to focus its efforts and resources on improving its core technology.

The company is well positioned to maintain a leading role among electrolyser manufacturers. A proven track record of delivering working electrolyser systems over several decades, a diverse product portfolio covering both alkaline and PEM solutions, and automated GW-scale production facilities are important differentiating factors. Nel continues to make significant investments in improving the performance of current technology and maturing next generation technologies. Nel's industrial and technological development is strengthened by its strategic collaborations with partners such as General Motors, Reliance, Samsung E&A and Saipem.

Delays in and cancellations of announced government incentives, higher interest rates, and higher than expected costs for building and operating hydrogen facilities (outside of Nel's core scope) have led to lower than expected order intake for the industry as a whole and for Nel in the last years, as well as delays and cancellations of already signed projects. Nel has a solid cash balance that, in combination with adjustments to the cost base and capacity utilization, allows the company to fund its operations, investment in technology development and to be ready to return to its growth strategy when the market returns.

Several high-quality projects with reputable clients continue to mature and get closer to final investment decisions. In the near- to mid-term, Nel expects projects to be smaller than what was anticipated a few years ago. Nel is well-positioned to capture these near-term opportunities and scale with the market as it grows. Nel has for years served various applications for local hydrogen production, defence and other specialty segments, and this remains a viable segment. Nel has demonstrated segment profitability in quarters with solid capacity utilisation, and expects to achieve profitability for the whole business once the market develops into solid growth.

Oslo, 25 February 2026

The Board of Directors

Arvid Moss
Chair
(Electronically signed)

Beatriz Malo de Molina
Board member
(Electronically signed)

Charlotta Falvin
Board member
(Electronically signed)

Jens Bjørn Staff
Board member
(Electronically signed)

Hanne Blume
Board member
(Electronically signed)

Tom Røtjer
Board member
(Electronically signed)

Gyu Yeon Kang
Board member
(Electronically signed)

Håkon Volldal
CEO
(Electronically signed)

Condensed interim financial statements

Consolidated statement of comprehensive income (unaudited)

(Amounts in NOK thousands)	Note	Q4 2025	Q4 2024	2025	2024
Revenue and income					
Revenue from contracts with customers	3	330 483	415 556	963 114	1 389 909
Other income		30 312	34 920	137 074	105 024
Total revenue and income		360 795	450 476	1 100 188	1 494 933
Operating expenses					
Raw materials		137 423	157 788	400 626	503 976
Personnel expenses		148 063	166 150	569 244	645 586
Depreciation, amortisation and impairment	4, 5	883 533	69 951	1 089 880	216 486
Other operating expenses		111 720	162 310	405 105	518 313
Total operating expenses		1 280 739	556 199	2 464 855	1 884 361
Operating loss		-919 944	-105 723	-1 364 667	-389 428
Finance income		26 373	37 359	105 015	132 076
Finance cost		-4 598	3 419	-41 027	-6 833
Share of loss from associates and joint ventures		0	0	4 527	0
Net financial items		21 775	40 778	68 515	125 243
Pre-tax income (loss)		-898 169	-64 945	-1 296 152	-264 185
Tax expense (income)		-27 818	-1 126	-31 035	-6 554
Net income (loss) from continuing operation		-870 351	-63 819	-1 265 117	-257 631
Net income (loss) from discontinued operation		0	0	0	13 289
Net income (loss) for the period		-870 351	-63 819	-1 265 117	-244 342
Items that are or may subsequently be reclassified to income statement:					
Currency translation differences		9 800	89 948	-133 829	92 554
Cash flow hedges, effective portion of changes in fair value		7 521	-5 011	2 821	-52 108
Cash flow hedges, reclassified		-7 188	8 560	809	43 244
Other comprehensive income		10 133	93 497	-130 199	83 690
Total comprehensive income		-860 218	29 678	-1 395 316	-160 652
Basic EPS (figures in NOK) ¹⁾		-0.47	-0.04	-0.70	-0.15
Diluted EPS (figures in NOK) ¹⁾²⁾		-0.47	-0.04	-0.70	-0.15
Weighted average number of outstanding shares (million)		1 838	1 671	1 806	1 671

1) Basic earnings per share are computed using the weighted average number of ordinary shares outstanding.

2) Diluted earnings per share are computed using the weighted average number of ordinary shares outstanding adjusted for share options. The number of share options outstanding in Q4, as potential shares, was 5.5 million shares.

The accompanying notes are an integral part of the condensed consolidated financial statements (unaudited).

Consolidated statement of financial position (unaudited)

(Amounts in NOK thousands)	Note	31.12.2025	31.12.2024
ASSETS			
Intangible assets	4	584 451	1 029 173
Property, plant and equipment	5	1 190 233	1 664 079
Restricted cash and cash equivalents		155 027	158 750
Other non-current assets		40 303	44 519
Total non-current assets		1 970 014	2 896 521
Inventories		918 794	531 748
Trade receivables	6	240 913	700 679
Contract assets		67 204	24 155
Other current assets		142 449	273 269
Restricted cash and cash equivalents		0	2 260
Cash and cash equivalents		1 617 458	1 875 580
Total current assets		2 986 818	3 407 691
TOTAL ASSETS		4 956 832	6 304 212
EQUITY AND LIABILITIES			
Shareholders' equity		3 933 183	4 977 276
Total equity		3 933 183	4 977 276
Deferred tax liability		0	34 813
Lease liabilities		190 185	215 523
Other non-current liabilities		68 739	74 542
Total non-current liabilities		258 924	324 878
Trade payables		126 796	110 742
Lease liabilities		42 961	44 479
Contract liabilities		372 420	583 392
Other current liabilities		222 548	263 445
Total current liabilities		764 725	1 002 058
Total liabilities		1 023 649	1 326 936
TOTAL EQUITY AND LIABILITIES		4 956 832	6 304 212

The accompanying notes are an integral part of the condensed consolidated financial statements (unaudited).

Consolidated statement of cash flows (unaudited)

(Amounts in NOK thousands)	Q4 2025	Q4 2024	2025	2024
Cash flow from operating activities				
Pre-tax income (loss) ¹⁾	-898 169	-64 945	-1 296 152	-264 185
Net income (loss) from discontinued operation	0	0	0	13 289
Discontinued operation	0	0	0	-172 034
Depreciation, amortisation and impairment	883 533	69 951	1 089 880	216 486
Change in net working capital ²⁾	-28 457	-43 360	-69 185	-82 318
Other adjustments	33 216	63 287	22 662	47 182
Net cash flow from operating activities	-9 877	24 933	-252 795	-241 581
Cash flow from investing activities				
Purchases of property, plant and equipment	-31 331	-91 220	-145 159	-527 337
Payments for capitalised technology	-62 413	-28 206	-145 248	-119 241
Cash flows from (used in) decrease (increase) in restricted cash ⁴⁾	-24 329	40 482	33 451	-18 236
Purchase of other investments	0	0	-17 952	0
Investments in other financial assets	0	0	-35 000	0
Investments in associates and joint ventures	0	0	4 527	0
Proceeds from sales of other investments	0	0	0	116 632
Discontinued operation	0	0	0	-33 728
Net cash flow from investing activities	-118 073	-78 944	-305 381	-581 910
Cash flow from financing activities				
Interest paid ³⁾	-3 977	-4 182	-16 672	-16 166
Gross cash flow from share issues	0	0	353 070	0
Transaction costs connected to share issues	0	0	-3 840	0
Distribution of shares in Cavendish Hydrogen ASA ⁵⁾	0	0	0	-625 420
Payment of lease liabilities	-7 566	-7 374	-29 455	-20 943
Discontinued operation	0	0	0	-3 459
Net cash flow from financing activities	-11 543	-11 556	303 103	-665 988
Foreign currency effects on cash	337	429	-3 049	1 628
Net change in cash and cash equivalents	-139 156	-65 138	-258 122	-1 487 851
Cash and cash equivalents beginning of period	1 756 614	1 940 718	1 875 580	3 363 431
Cash and cash equivalents	1 617 458	1 875 580	1 617 458	1 875 580

1) Q4 2025 includes interests received of NOK 24 (33) million.

2) Change in net working capital comprises changes in inventories, trade receivables, contract assets, contract liabilities, trade payables and prepayment to suppliers.

3) Interest paid includes interest expense on lease liabilities.

4) Cash flow changes in restricted bank deposits and collateral relate to bank guarantees with a maturity exceeding three months at the date of purchase. Bank guarantee products primarily comprise performance bonds and advance payment guarantees issued in connection with customer contracts.

5) The line item includes the cash balance distributed as part of the company Cavendish Hydrogen ASA.

Consolidated statement of changes in equity (unaudited)

(Amounts in NOK thousands)	Share capital	Share premium	Treasury shares	Other component of equity	Retained earnings	Total equity
Equity as of 31.12.2023	334 265	8 661 090	-84	134 538	-2 932 073	6 197 736
Net loss					-257 631	-257 631
Result from discontinued operation					13 289	13 289
Currency translation differences				92 554		92 554
Hedging reserve				-8 864		-8 864
Capital increase						0
Options and share program					2 719	2 719
Distribution of shares in Cavendish Hydrogen ASA		-1 062 527				-1 062 527
Equity as of 31.12.2024	334 265	7 598 563	-84	218 228	-3 173 696	4 977 276
Net loss					-1 265 117	-1 265 117
Currency translation differences				-133 829		-133 829
Hedging reserve				3 630		3 630
Capital increase	33 427	315 804				349 231
Options and share program					1 992	1 992
Equity as of 31.12.2025	367 692	7 914 367	-84	88 029	-4 436 821	3 933 183

Notes to the interim financial statements

Note 1 Organisation and basis for preparation

Corporate information

Nel is a global, dedicated hydrogen electrolyser technology company, delivering solutions to efficiently produce hydrogen from renewable energy. The company serves industries, energy, and gas companies with leading technology making it possible to decarbonize various sectors such as transportation, refining, steel and ammonia. The history of the company dates back to 1927, and has since then continuously developed and improved its hydrogen production technology offering. Today, its solutions cover the only industrially relevant and commercially ready electrolyser platforms; alkaline and PEM. The company continues to invest in current offering as well as develop next-generation technologies. Nel currently has two divisions: Nel Alkaline Electrolyser and Nel PEM Electrolyser.

Nel (org. no 979 938 799) was formed in 1998 and is a Norwegian public limited company listed on the Oslo Stock Exchange under the ticker "NEL". The group's head office is in Karenslyst allé 49, N-0278 Oslo, Norway.

Basis for preparation

The financial information is prepared in accordance with International Accounting Standard 34 "Interim Financial Reporting" (IAS 34). This financial information should be read together with the annual report for the year ended 31 December 2024 prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union (EU).

The accounting policies adopted in the preparation of the condensed interim consolidated financial statements are consistent with those used in the preparation of the group's annual consolidated financial statements for the year ended 31 December 2024.

As a result of rounding differences, numbers or percentages may not add up to the total.

Discontinued operation

A discontinued operation refers to a disposal group of assets and liabilities, together as a group in a single transaction, that has been disposed of or is classified as "held-for-distribution". The disposal group must represent a separate major line of business, a geographical area of operations, or be a subsidiary acquired exclusively with the intent to resell.

The disposal group shall be classified as a discontinued operation at the earlier of the date of disposal or when the disposal becomes highly probable.

The results of the discontinued operation are presented separately in the statement of comprehensive income, with restatement of prior period figures as if the operation had been discontinued from the start of the comparative year.

Note 2 Significant estimates, judgements and assumptions

The preparation of the interim financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities and disclosure of contingent liabilities at the date of the interim financial statements. If in the future such estimates and assumptions, which are based on management's best judgment at the date of the interim financial statements, deviate from the actual circumstances, the original estimates and assumptions will be modified as appropriate in the period in which the circumstances change.

In the process of applying the group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the condensed interim financial statements:

Judgements

- Revenue recognition
- Deferred tax asset
- Development costs
- Leases, incremental borrowing rates and lease terms

Assumptions and estimation uncertainty

- Revenue recognition
- Share-based payments
- Impairment of goodwill and intangible assets
- Expected credit loss assessment

The estimates and underlying assumptions are reviewed on an ongoing basis, considering the current and expected future market conditions. Changes in accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods. Refer to the annual report of 2025 for more details related to key judgements and estimation.

Note 3 Segments

Nel identifies its reportable segments and discloses segment information under IFRS 8 Operating Segments. This standard requires Nel to identify its segments according to the organisation and reporting structure used by management. See Nel's Annual Report 2024 note 2.3 Segment information for a description of Nel's management model and segments, including a description of Nel's segment measures and accounting principles used for segment reporting. Based on the growth of the company, Nel reevaluated its segment reporting during the first quarter 2024 and is reporting its previous Electrolyser segment as two separate segments.

The executive management group is the chief operating decision maker (CODM) and monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the consolidated financial statements. Nel operates within two operating segments, Nel Alkaline Electrolyser and Nel PEM Electrolyser.

Billing of goods and services between operating segments are effected on an arm's length basis.

The following table includes information about Nel's operating segments.

(Amounts in NOK thousands)	Q4 2025	Q4 2024	Change	2025	2024	Change
Revenue						
Nel Alkaline Electrolyser	177 054	262 410	-33%	562 283	1 009 360	-44%
Nel PEM Electrolyser	153 429	153 146	0%	400 831	380 549	5%
Total	330 483	415 556	-20%	963 114	1 389 909	-31%
EBITDA						
Nel Alkaline Electrolyser	36 107	18 804		-15 609	126 672	
Nel PEM Electrolyser	-35 457	-21 892		-137 959	-164 884	
Corporate ¹⁾	-37 061	-32 684		-121 219	-134 730	
Total	-36 411	-35 772		-274 787	-172 942	
Investments ²⁾						
Nel Alkaline Electrolyser	46 804	58 388	-20%	163 995	421 038	-61%
Nel PEM Electrolyser	46 940	61 038	-23%	126 412	225 540	-44%
Total	93 744	119 426	-22%	290 407	646 578	-55%
Total assets ³⁾						
Nel Alkaline Electrolyser	2 048 170	2 508 284	-18%			
Nel PEM Electrolyser	1 149 377	1 755 003	-35%			
Corporate	1 759 285	2 040 925	-14%			
Total	4 956 832	6 304 212	-21%			

1) Corporate comprises parent company and other holding companies.

2) Investments comprise intangible assets and property, plant and equipment.

3) Total assets per segment includes excess values on intangible assets derived from the consolidation of the financial statements.

Property, plant and equipment by geographical area

(Amounts in NOK thousands)	31.12.2025	31.12.2024	Change
Norway	726 788	1 147 001	-37%
USA	463 445	517 078	-10%
Total	1 190 233	1 664 079	-28%

Note 4 Intangible assets

(Amounts in NOK thousands)	Goodwill	Technology	Total
Carrying value of 01.01.2025	411 753	617 420	1 029 173
Additions	0	145 248	145 248
Amortisation	0	-79 668	-79 668
Impairment	-311 061	-127 547	-438 608
Currency translation differences	-39 328	-32 366	-71 694
Carrying value as of 31.12.2025	61 364	523 087	584 451

Intangible assets are reviewed each quarter for impairment indicators, including market changes, technological development, order backlog and other changes that might potentially reduce the value of the assets. For goodwill, impairment tests are performed annually at year-end, and if impairment indicators are identified.

Goodwill is tested using the 'value in use' approach determined by discounting expected future cash flows. If the impairment test reveals that an asset's carrying amount is higher than its value in use, an impairment loss will be recognised.

Impairment tests are performed on two Cash Generating Units (CGUs). Goodwill impairment is related to CGU PEM Electrolyser. Book value goodwill end of period is related to CGU Alkaline Electrolyser.

Note 5 Property, plant and equipment

Property, plant and equipment comprise owned and leased assets

(Amounts in NOK thousands)	Land, buildings and equipment	Right-of-use assets	Total
Carrying value of 01.01.2025	1 448 417	215 662	1 664 079
Additions	145 159	71	145 230
Remeasurements	0	10 781	10 781
Depreciation	-179 190	-31 612	-210 802
Impairment	-360 802	0	-360 802
Currency translation differences	-51 784	-6 469	-58 253
Carrying value as of 31.12.2025	1 001 800	188 433	1 190 233

Due to the anticipated impact of next-generation technology on the market outlook for existing platforms, the likelihood of restarting line 1 or constructing line 3 has become unlikely by the end of 2025. Consequently, Nel has recognised a full impairment loss on assets associated with line 1 at Herøya, amounting to NOK 291 million, as these assets became idle during the year. Furthermore, the planned expansion of line 3 - which currently comprises acquired long-lead items not yet installed and classified under assets under construction - has been fully impaired in the amount of NOK 70 million. In total, the impairment loss allocated to Property, plant, and equipment is NOK 361 million.

Note 6 Trade receivables

The following table provides information about the exposure to credit risk and expected credit losses for trade receivables from individual customers at the end of this quarter.

(Amounts in NOK thousands)	Weighted average loss rate ¹⁾	Gross carrying amount	Loss allowance
Current (not past due)	0.1 %	62 306	93
1-30 days past due	0.2 %	52 469	131
31-60 days past due	1.0 %	40 399	404
61-90 days past due	5.0 %	836	42
91 days to one year past due	35.8 %	129 474	46 367
More than one year past due	50.0 %	4 929	2 464
Carrying value as of 31.12.2025	17.0 %	290 414	49 501

- 1) Loss rates are based on actual credit loss experience over the past two years. These rates are multiplied by a factor to reflect differences between economic conditions during the period over which the historical data has been collected, current conditions and Nel's view of economic conditions over the expected lives of the receivables.

Alternative Performance Measures

Nel discloses alternative performance measures (APMs) in addition to those normally required by IFRS. This is based on the group's experience that APMs are frequently used by analysts, investors and other parties as supplemental information.

The purpose of APMs is to provide an enhanced insight into the operations, financing and future prospect of the group. Management also uses these measures internally to drive performance in terms of monitoring operating performance and long-term target setting. APMs are adjusted IFRS measures that are defined, calculated and used in a consistent and transparent manner over the years and across the group where relevant.

Financial APMs should not be considered as a substitute for measures of performance in accordance with the IFRS.

Nel's financial APMs

EBITDA: is defined as earnings before interest, tax, depreciation, amortisation and impairment. EBITDA corresponds to operating profit/(loss) plus depreciation, amortisation and impairment.

EBITDA margin: is defined as EBITDA divided by revenue and income.

Equity ratio: is defined as total equity divided by total assets.

Order intake: is defined as firm purchase orders with agreed price, volume, timing, terms and conditions entered within a given period. The order intake includes both contracts and change orders. For service contracts and contracts with uncertain transaction price, the order intake is based on estimated revenue. The measure does not include potential change orders.

Order backlog: is order intake where revenue is yet to be recognised. The following table shows details of reported order backlog. Planned delivery is subject to change due to circumstances outside Nel's control:

(Amounts in NOK million)	Alkaline	PEM	SUM
Planned delivery 2026	207	173	380
Delivery 2027 or later	119	688	807
Significant risk of delay or cancellation	115	17	132
Order backlog as of 31.12.2025	440	878	1319

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