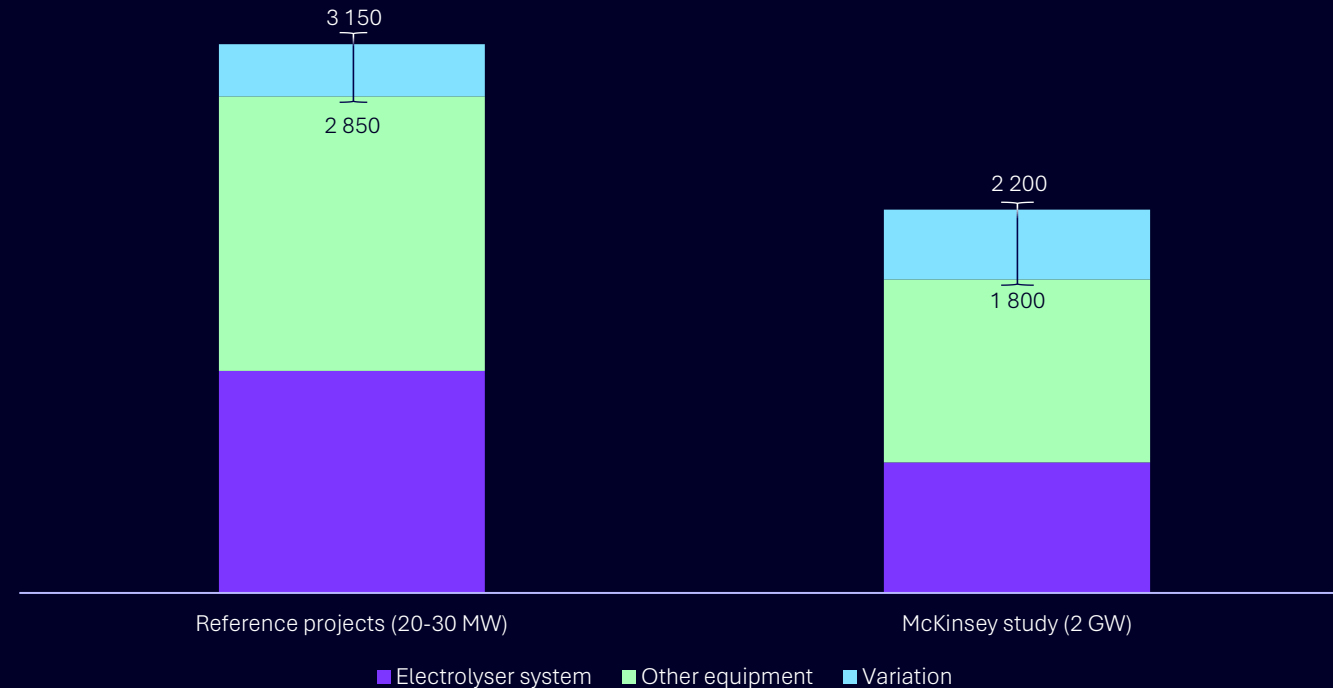


# The next-generation pressurized alkaline electrolyser

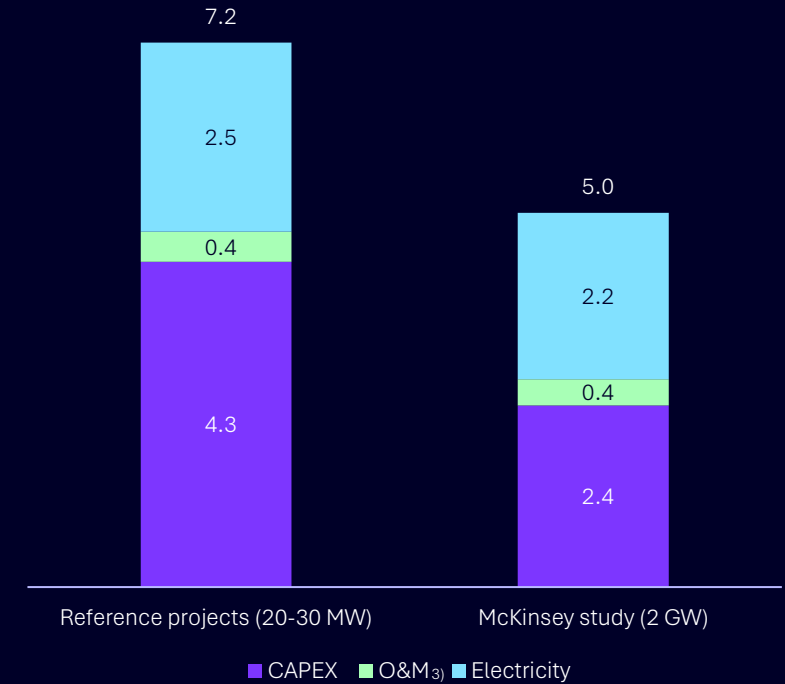
Marius Løken, CTO, Nel ASA

# Total project cost must decline to unlock more projects

Full turn-key system CAPEX<sub>1</sub> assumptions in current market (USD/kW)



LCOH<sub>2</sub> (USD/kg)



1) Capital Expenditure (investment cost)  
 2) Levelized Cost of Hydrogen (lifetime cost of hydrogen per kg)  
 3) Operation and maintenance

Source: McKinsey & Company

# How Nel approaches the challenge

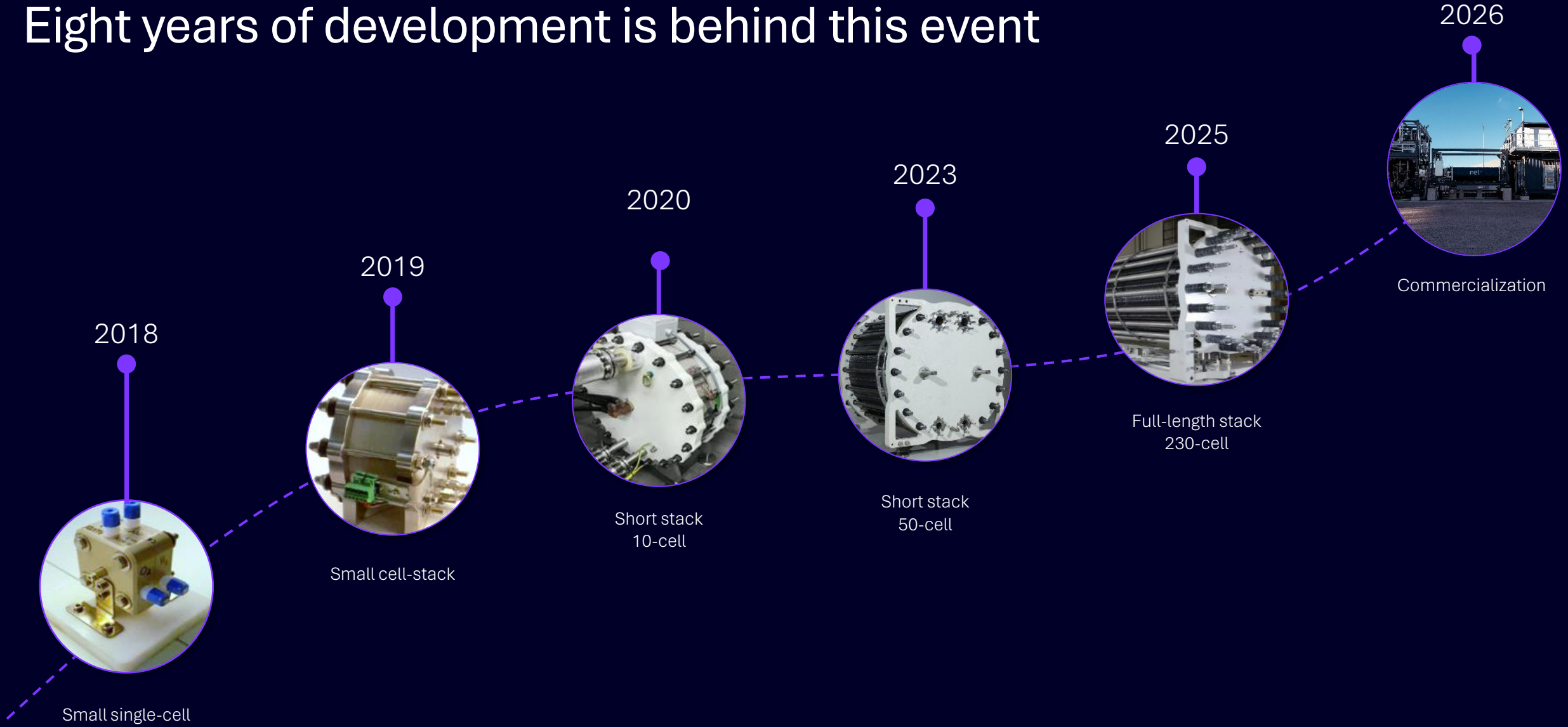
We fundamentally rethink the large-scale electrolyser  
– designed for cost and efficiency

# Highlights from the design brief

- Improve energy efficiency
- Minimize system footprint
- Remove the building
- Dramatically reduce project engineering hours
- Dramatically reduce site works
- Enable a wide operating range
- Design for dynamic operations



# Eight years of development is behind this event



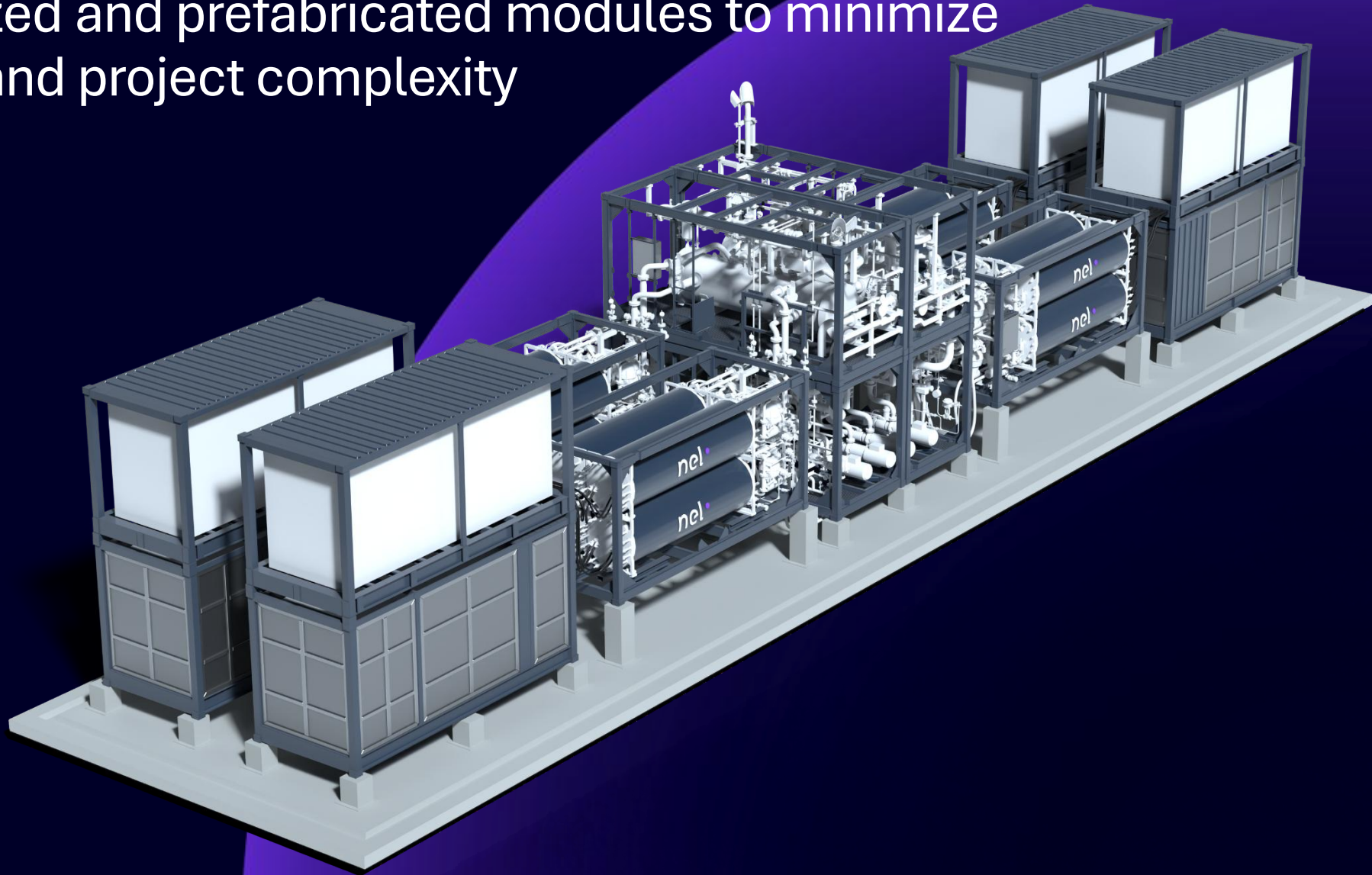
Introducing...

NEXT GENERATION ALKALINE ELECTROLYSER

# The next-generation Pressurized Alkaline electrolyser



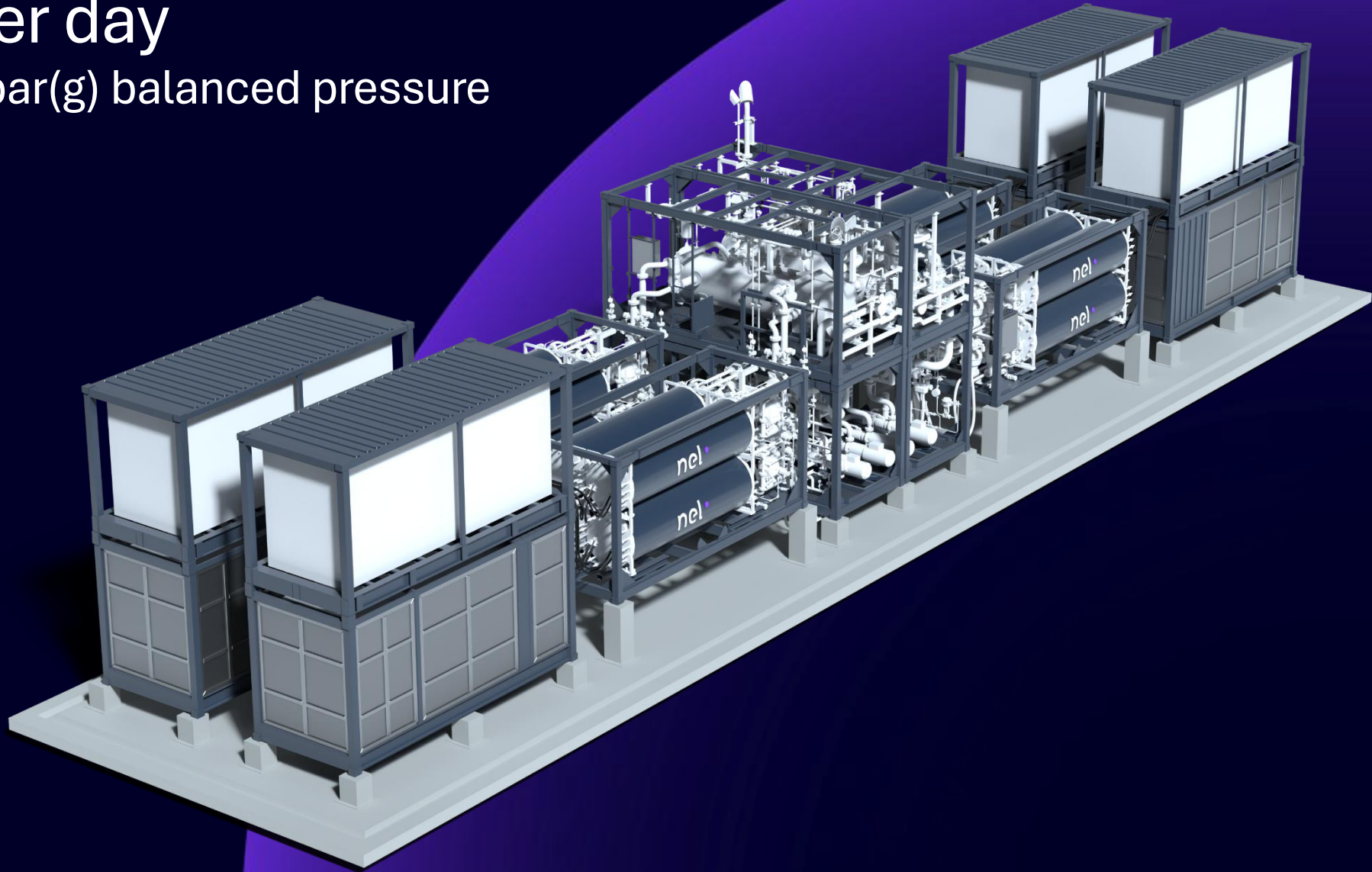
# Standardized and prefabricated modules to minimize site work and project complexity



NEXT GENERATION ALKALINE ELECTROLYSER

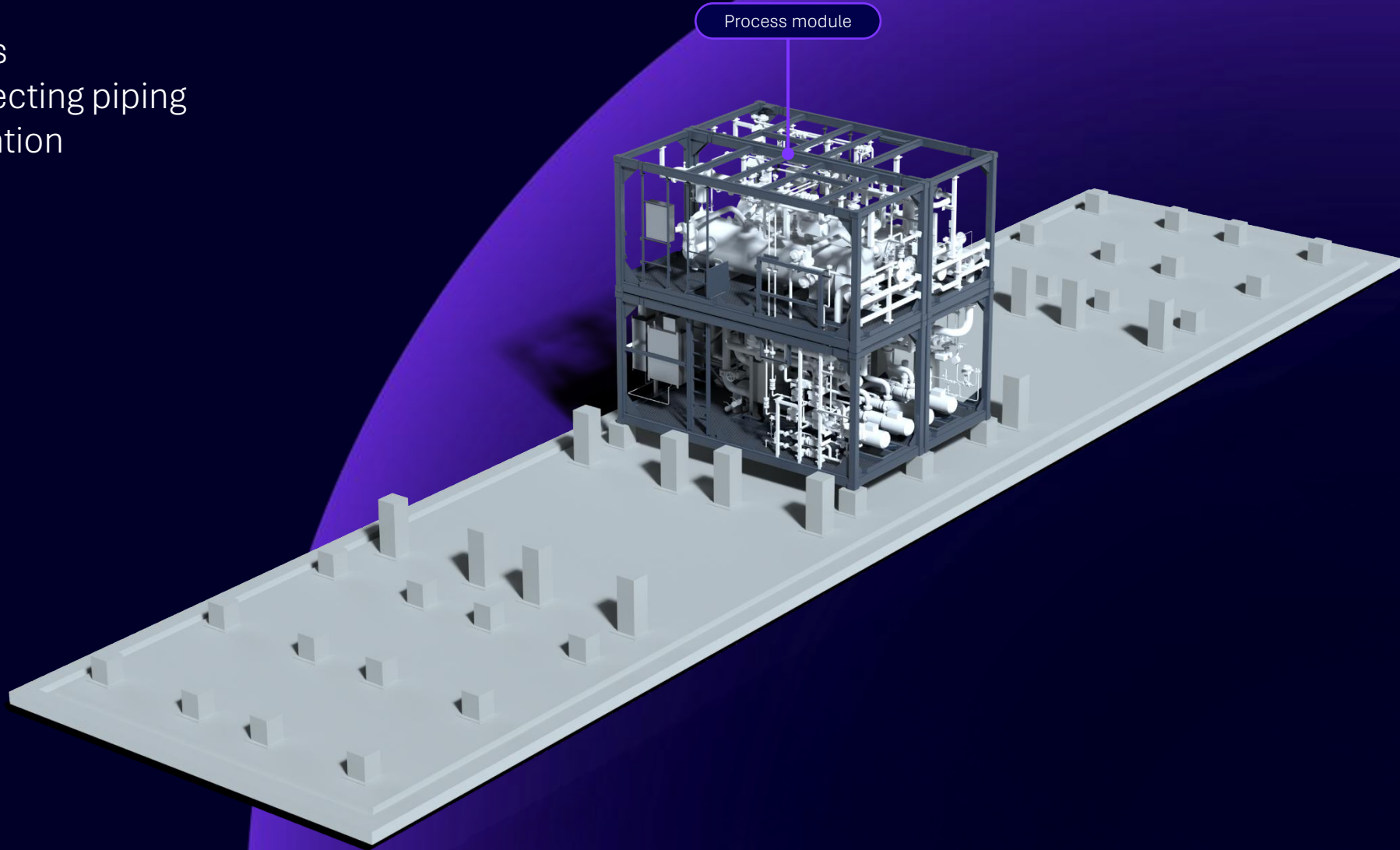
10 ton per day

25 MW, 15 bar(g) balanced pressure



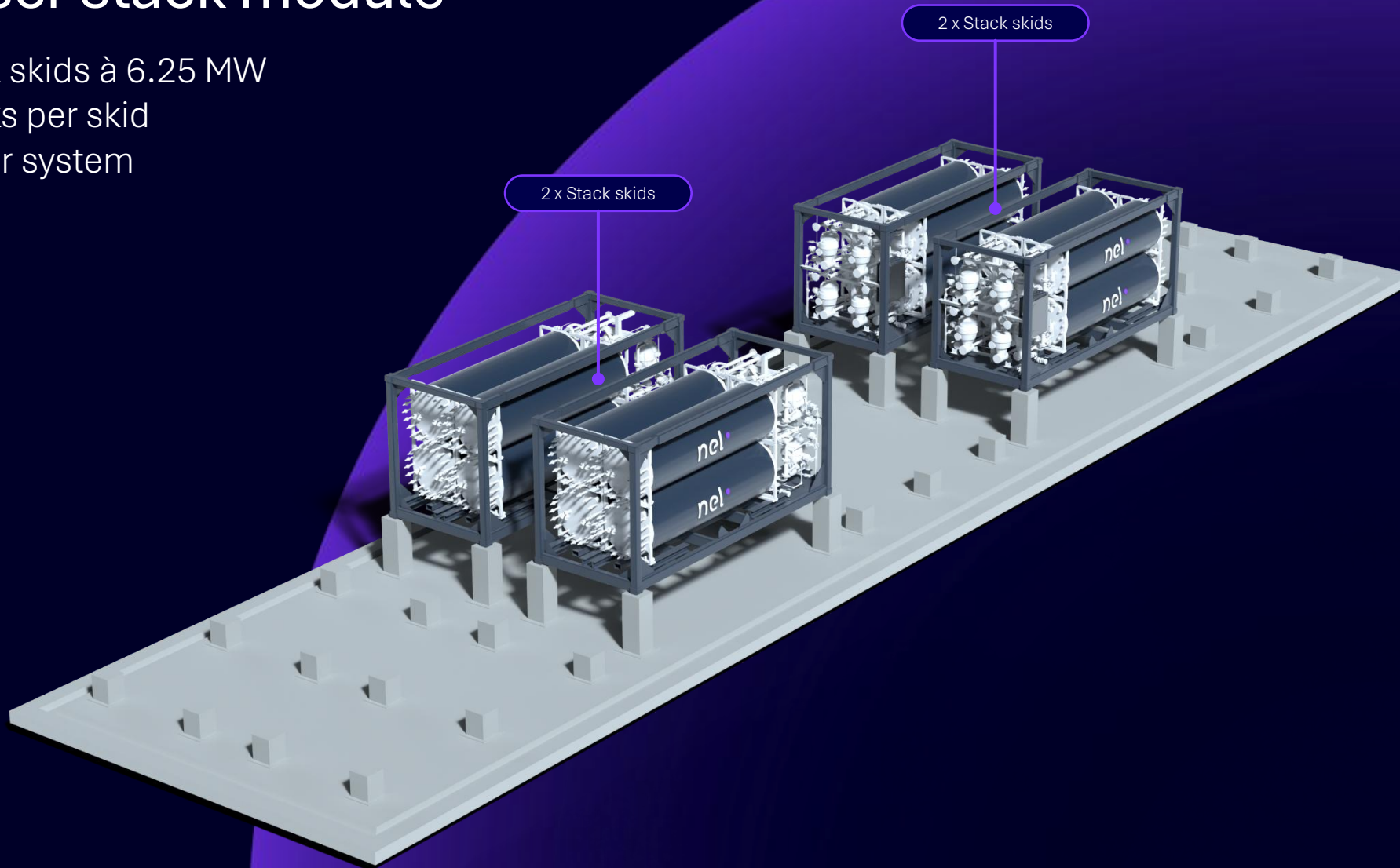
# Process module

- Separators
- Interconnecting piping
- Lye circulation
- Vents
- Controls



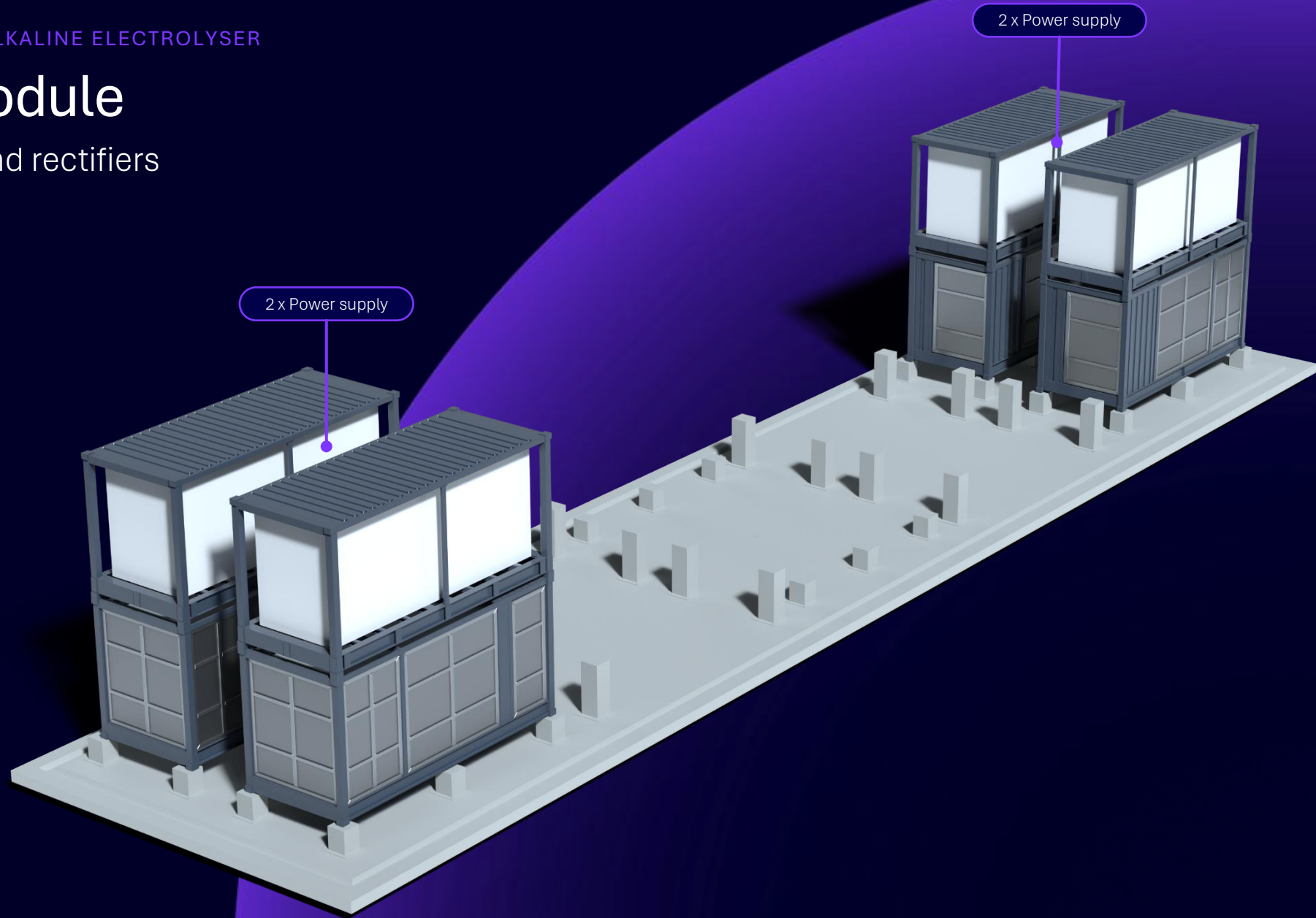
# Electrolyser stack module

- Four stack skids à 6.25 MW
- Four stacks per skid
- 25 MW per system



# Power module

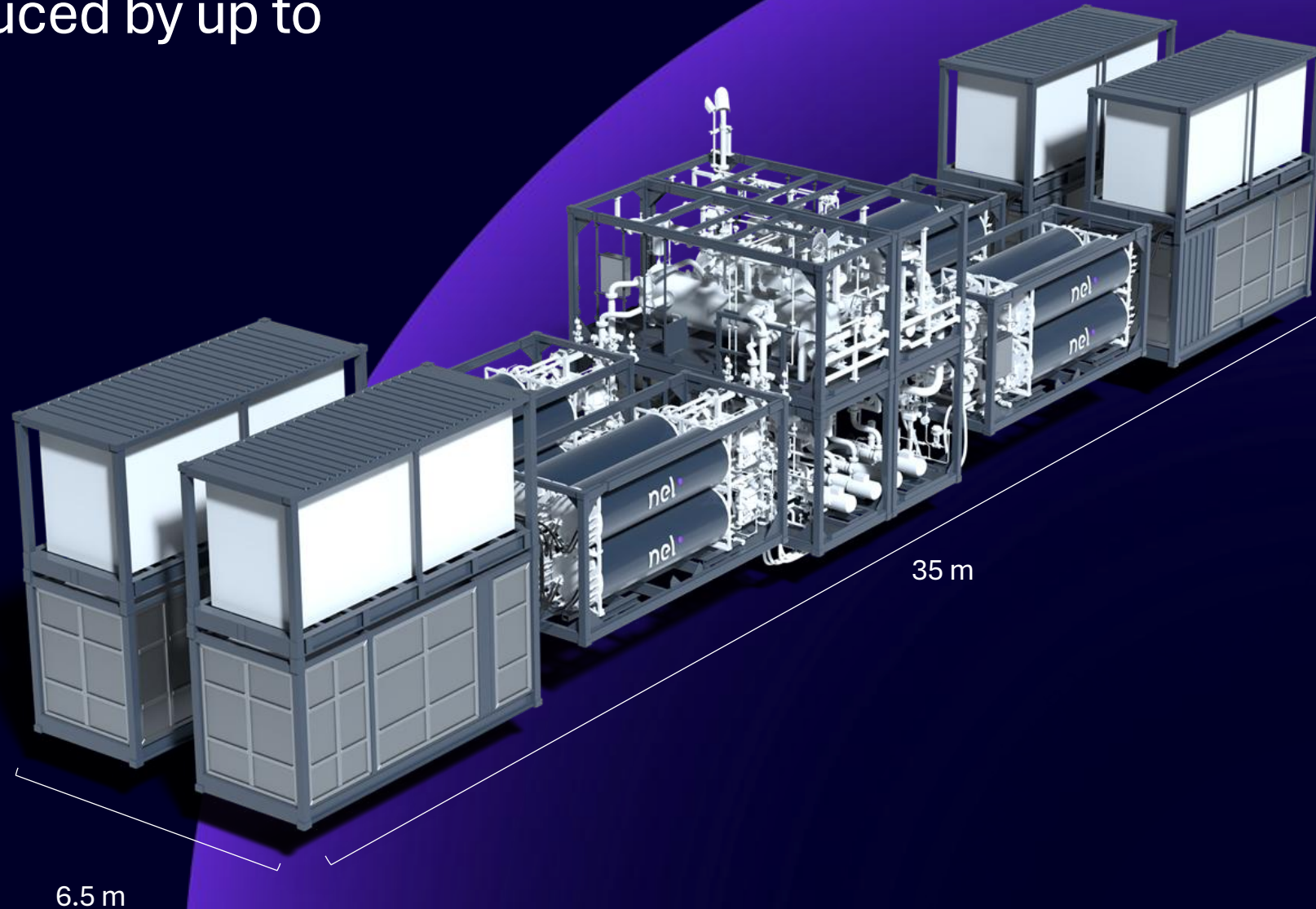
Transformers and rectifiers



NEXT GENERATION ALKALINE ELECTROLYSER

Footprint reduced by up to

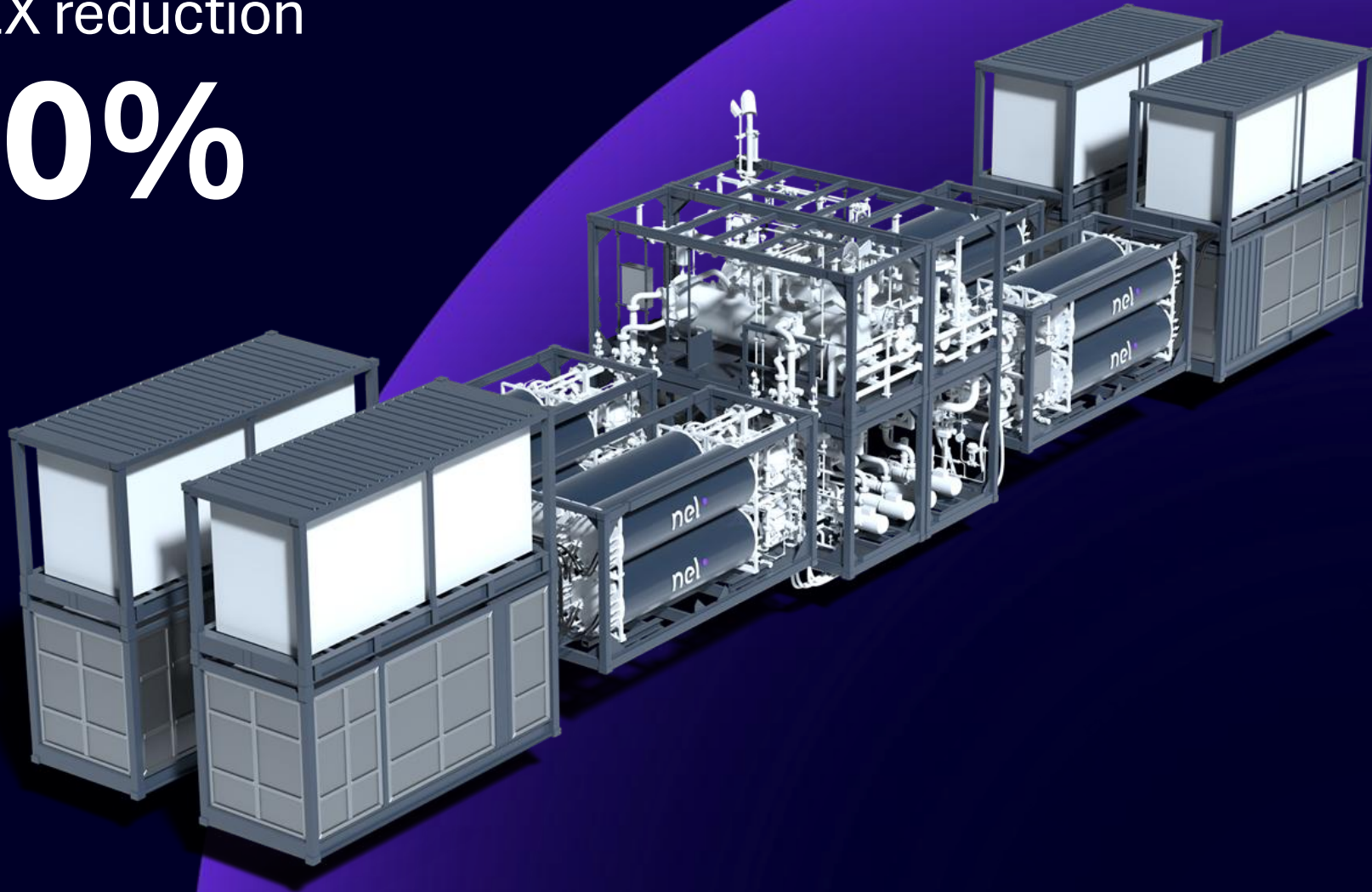
**80%**



NEXT GENERATION ALKALINE ELECTROLYSER

System CAPEX reduction

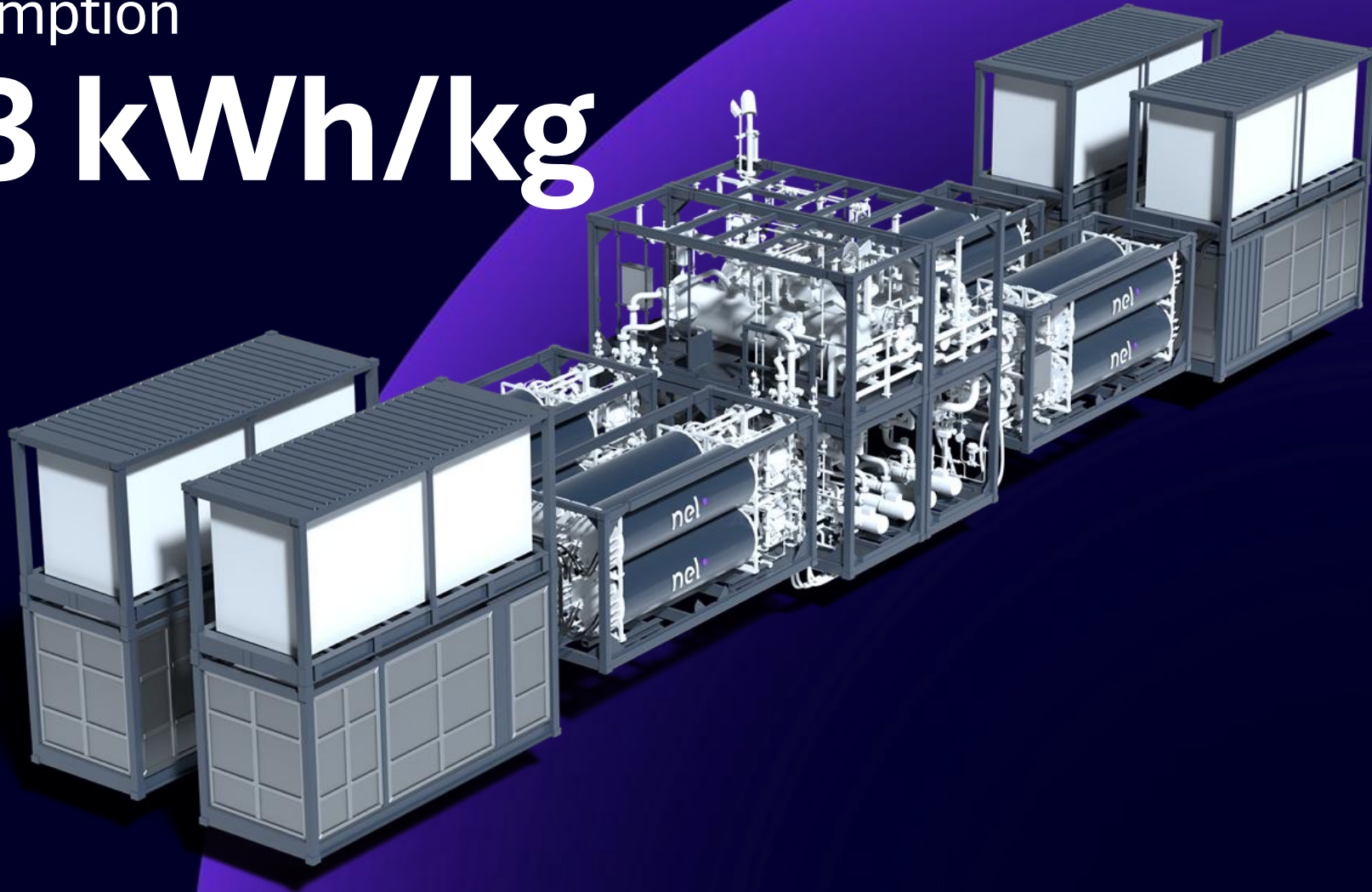
**40-60%**



NEXT GENERATION ALKALINE ELECTROLYSER

Energy consumption

**51-53 kWh/kg**

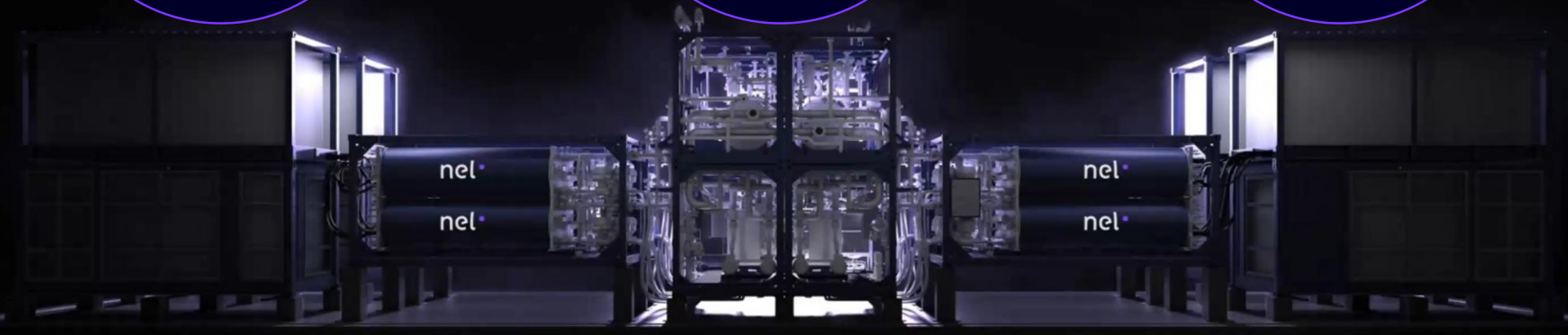


# The next-generation Pressurized Alkaline electrolyser

Footprint  
reduction  
80%

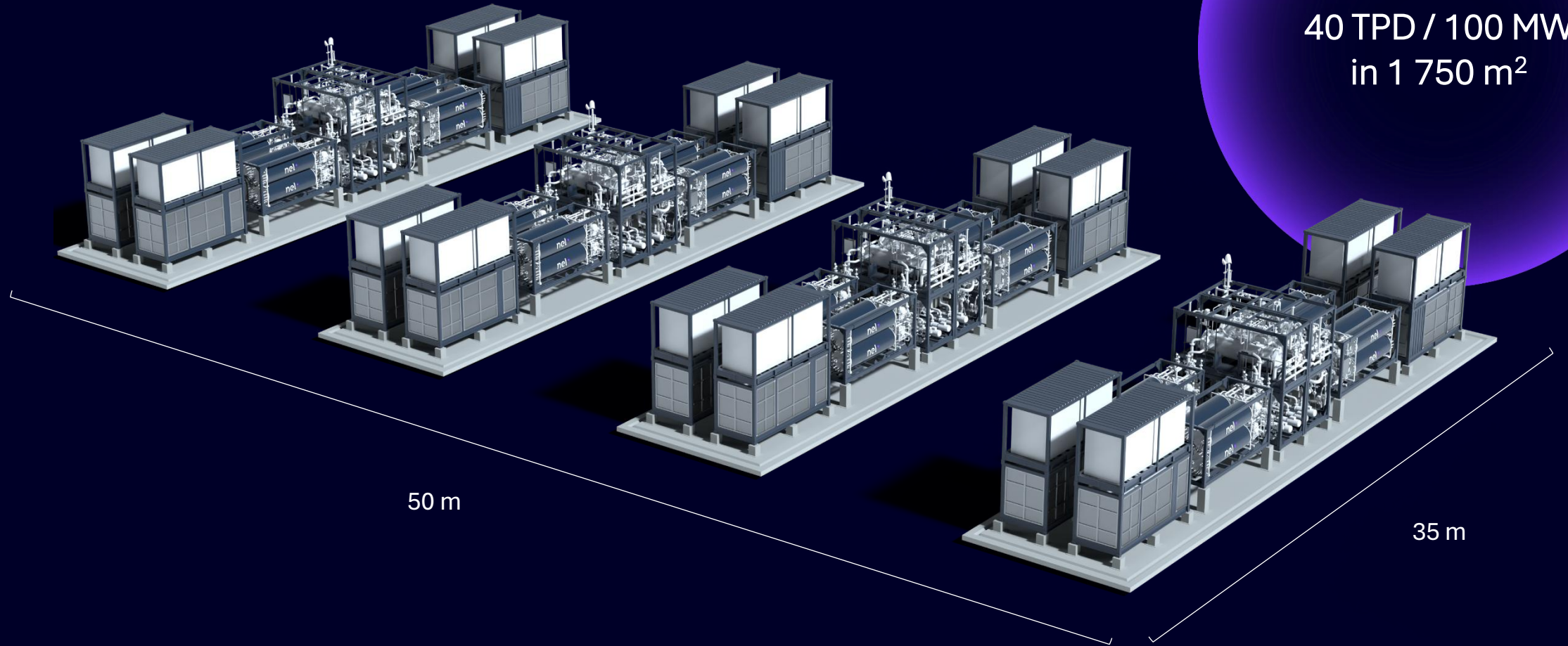
System CAPEX  
reduction  
40-60%

Energy  
consumption  
51-53 kWh/kg



NEXT GENERATION ALKALINE ELECTROLYSER

# 25 MW building blocks scale to larger plants



Plant plot includes transformer, rectifier, electrolyser, gas management at 15 bar output  
Excludes sub-station, water purification, coolers, purging and compression above 15 bar

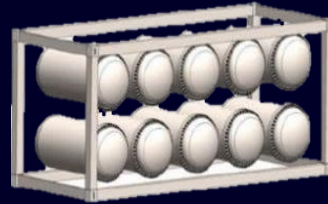
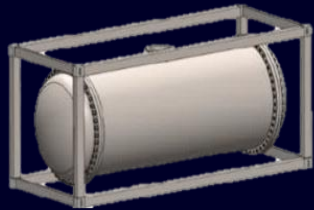
# Selected design features, benefits, and key metrics

## Key stack metrics

- Stack efficiency: 48.8-51.2 kWh/kg
- Degradation: 1-1.4 pp/yr
- Load range: 20-100% (system level 12.5-100%)
- Pressure: 15 bar(g), balanced
- Hydrogen purity: >99.5%
- Dynamic response: 2 sec/pp
- Design lifetime: 80 000 h / 10 yrs
- Factory assembled and factory tested



# Key stack design features



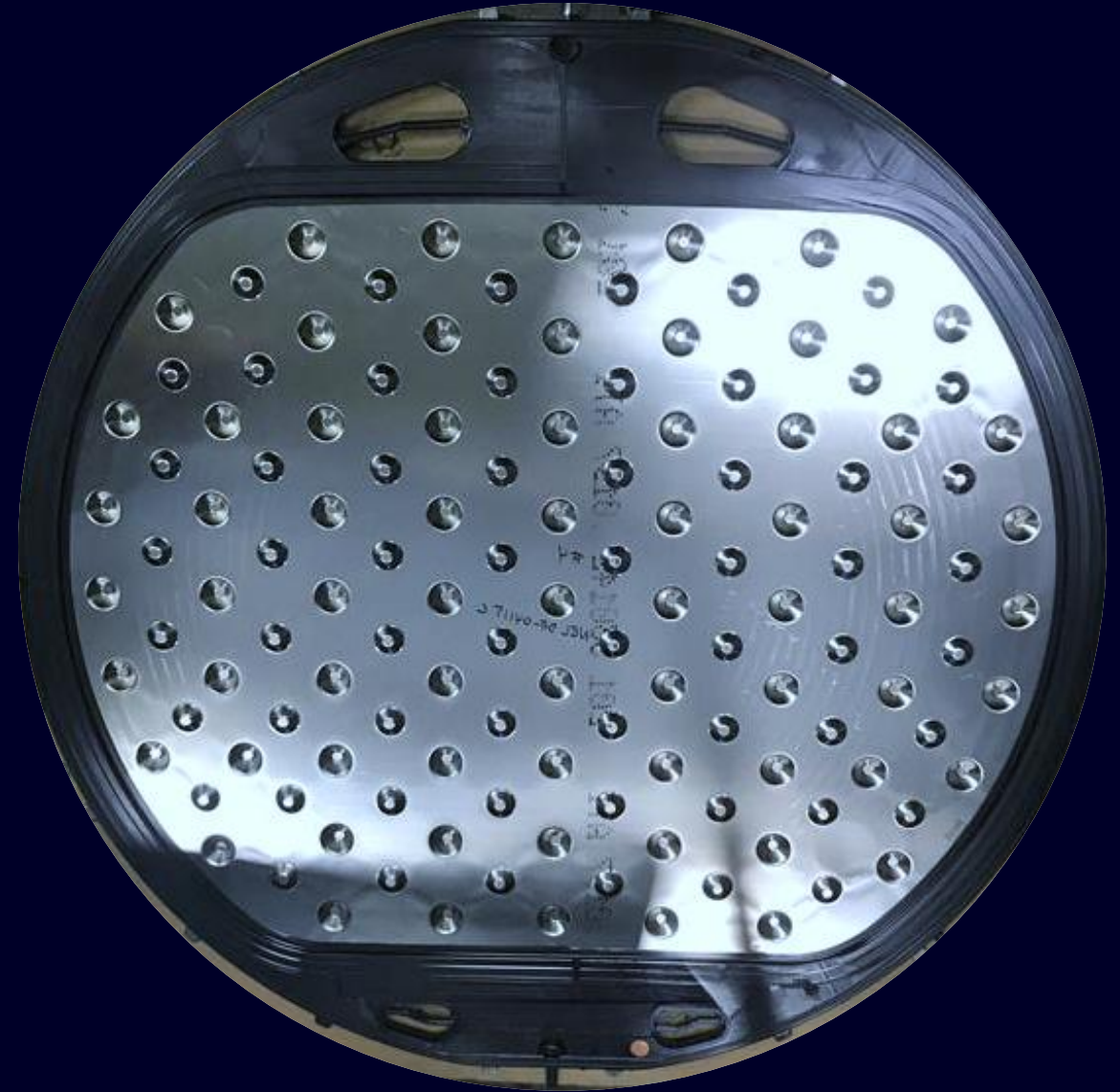
Cell diameter [cm]	1 800	950	750
Cell width [cm]	25	20	16
Number of cells	160	920	100
Flow [kg/day]	1 479	2 500	1 630
Effect [W]	3 400	5 750	3 749

## Selected concepts

- 20ft ISO-skid eases handling
- Maximize gas flow per skid
- Allows injection moulded cells
- Avoid diaphragm and nickel sheet size limitations
- Reduces end-plate forces

# Key design features for injection moulding

- Gasket free cell design
- Patented double-seal concept
- Manifold design to minimize shunt currents
- Short cycle times with frame, structural core and goffer plate integrated in one moulding step
- Future-proof to support various catalyst and diaphragm options



# Shunt currents

a historic blind spot of pressurized alkaline electrolysis

# What are shunt currents?

In an electrolyser, electricity is supposed to flow through the cells – splitting water into hydrogen and oxygen.

Shunt current is the electricity that doesn't follow the intended path.

## Wasted energy

Current not passing through a cell produces no hydrogen. It just generates heat - a direct efficiency loss – or even worse – produce the wrong gas in the wrong place.

## Corrosion

Stray current flowing through metal pipes and fittings causes electrochemical corrosion - eating away at the hardware from the inside.

## Cell imbalance

Some cells receive more current than intended, others less. This causes uneven wear and can shorten the life of the entire stack.

## Nel's approach to shunt currents

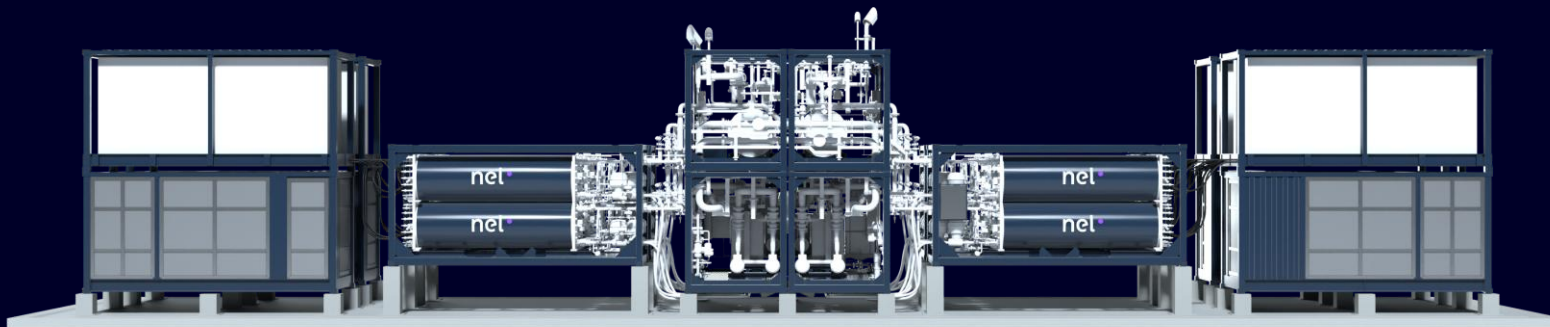
Injection moulding enables the design freedom behind our patented manifold and cell architecture – unlocking a unique approach to reducing shunt currents, thereby improving system efficiency

# Price estimate for a turnkey system

# Estimated total system price below USD 1 450 /kW

Normalized to 30 bar(g), 99.99% purity

25 MW system	USDm	USD/kW
HW as illustrated	24.2	966
Nel services	3.1	123
Other HW and services	8.7	346
<b>Total</b>	<b>36</b>	<b>~1 435</b>



## HW as illustrated include (ex. works)

- Stack module
- Process module
- Power modules (transformer and rectifier)
- Standard Nel warranties

## Nel service include

- Engineering support
- I&C supervising

## Other HW include

- Water purification
- Dryer/purification
- Compression 15 to 30 bar(g)
- Coolers
- Instrument air
- Nitrogen

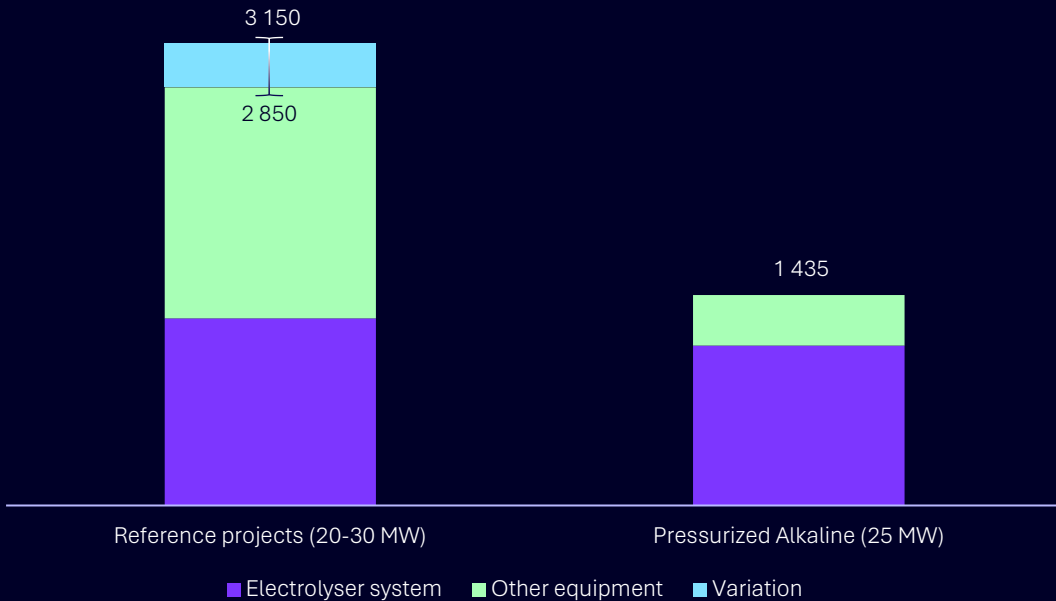
## Other service

- Delivery/freight
- I&C scope
- Civil works and site preparations
- KOH, EPC services

# ...enabling supply of hydrogen at a significantly lower price

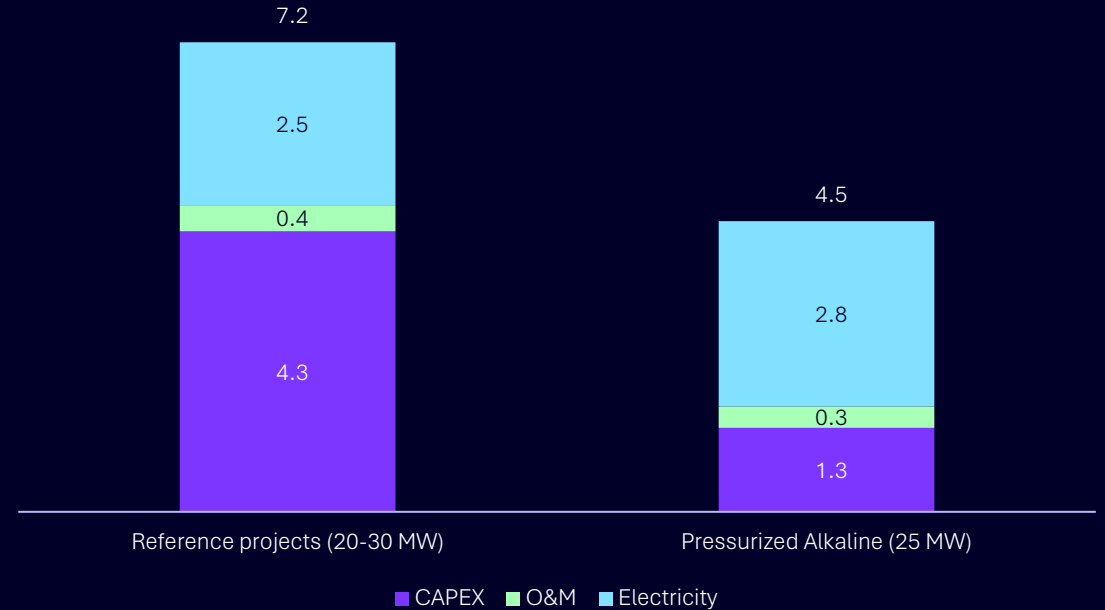
Full turn-key CAPEX comparison

USD/kW



Full turn-key LCOH comparison

USD/kg



The future belongs to  
the front-runners

# Next-generation electrolyser production capabilities

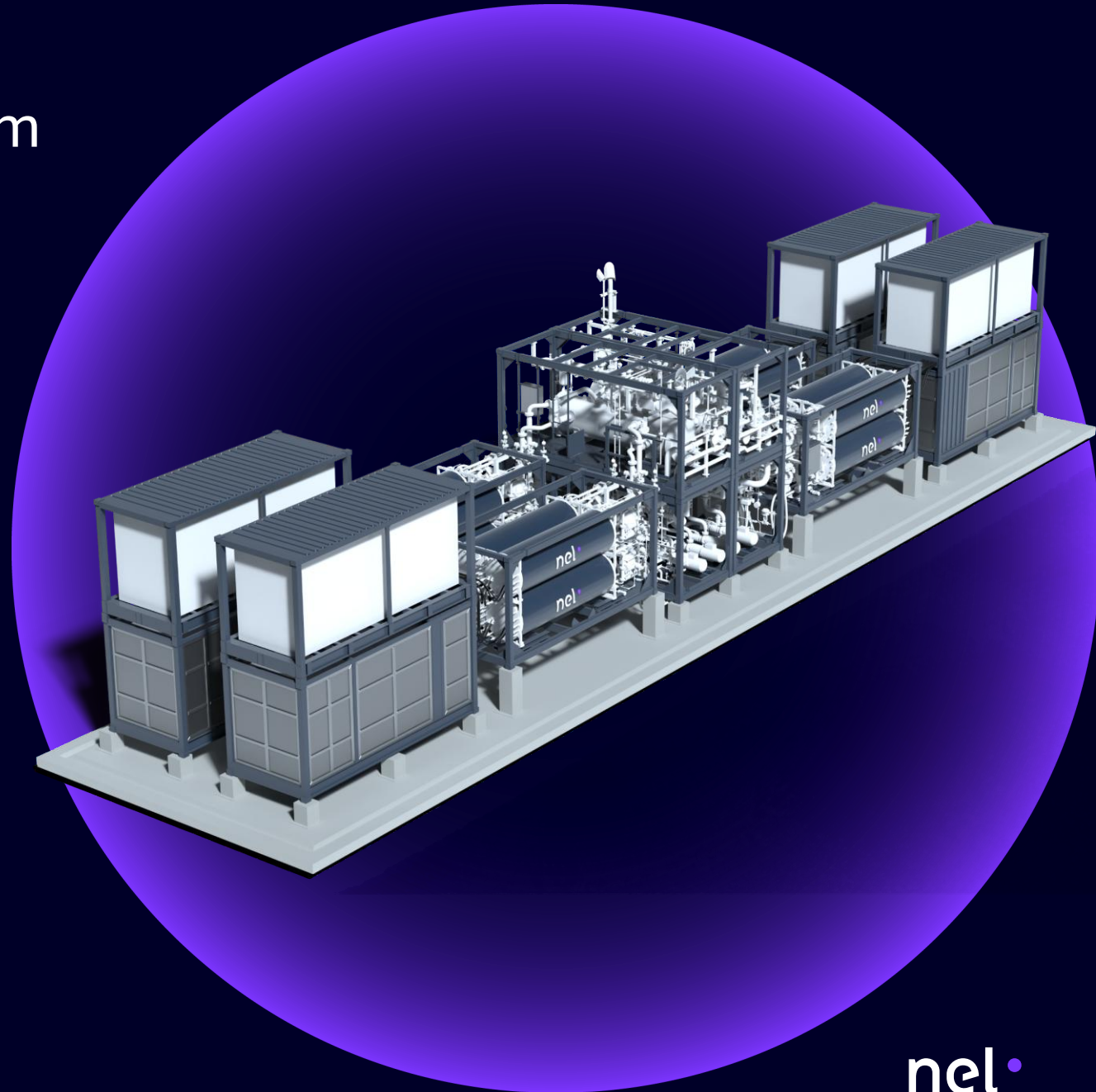
Mats Bohman, VP Alkaline Operations



**Funded by the European Union**  
Emissions Trading System  
Innovation Fund

# The new pressurized alkaline platform designed for manufacturing

- The produced units are part of a modular system with well-defined interfaces in order to minimize installation at site
- The stack is a standard product fully fabricated at Nel production plant
  - Designed for high volume production
  - FAT at Nel site
  - No engineering work between projects is needed



# The journey of industrialization



# Manufacturing concept

## 1 Standardized assembly

A clearly defined sequence ensures Quality, Repeatability and Just In Time Delivery

## 2 Make vs buy

Driven by Nel's core technology weighed against complexity, flexibility and total cost

## 3 Manual vs automated

A clear separation between manual and automated processes, selected based on flexibility/maturity, quality and total cost

## 4 Capacity by scalability

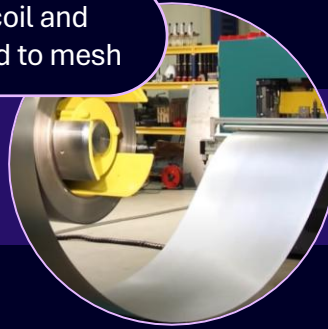
Production Line concept is planned for scalability

# Process overview: Supplier scope

Electrodes



Decoil and expand to mesh

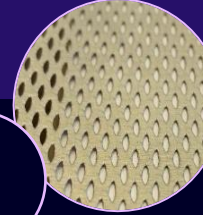


Manufacturing of Cathode electrode



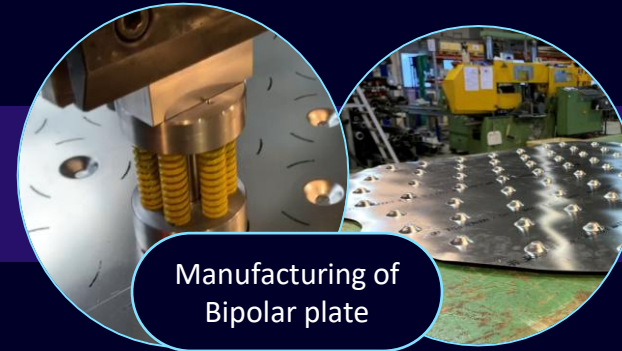
Coating Cathode

Manufacturing of Anode electrode

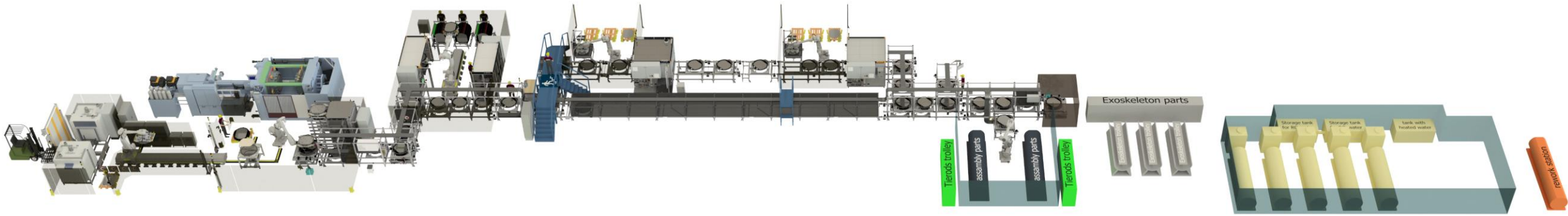


Bipolar plate

Decoil and slit cut



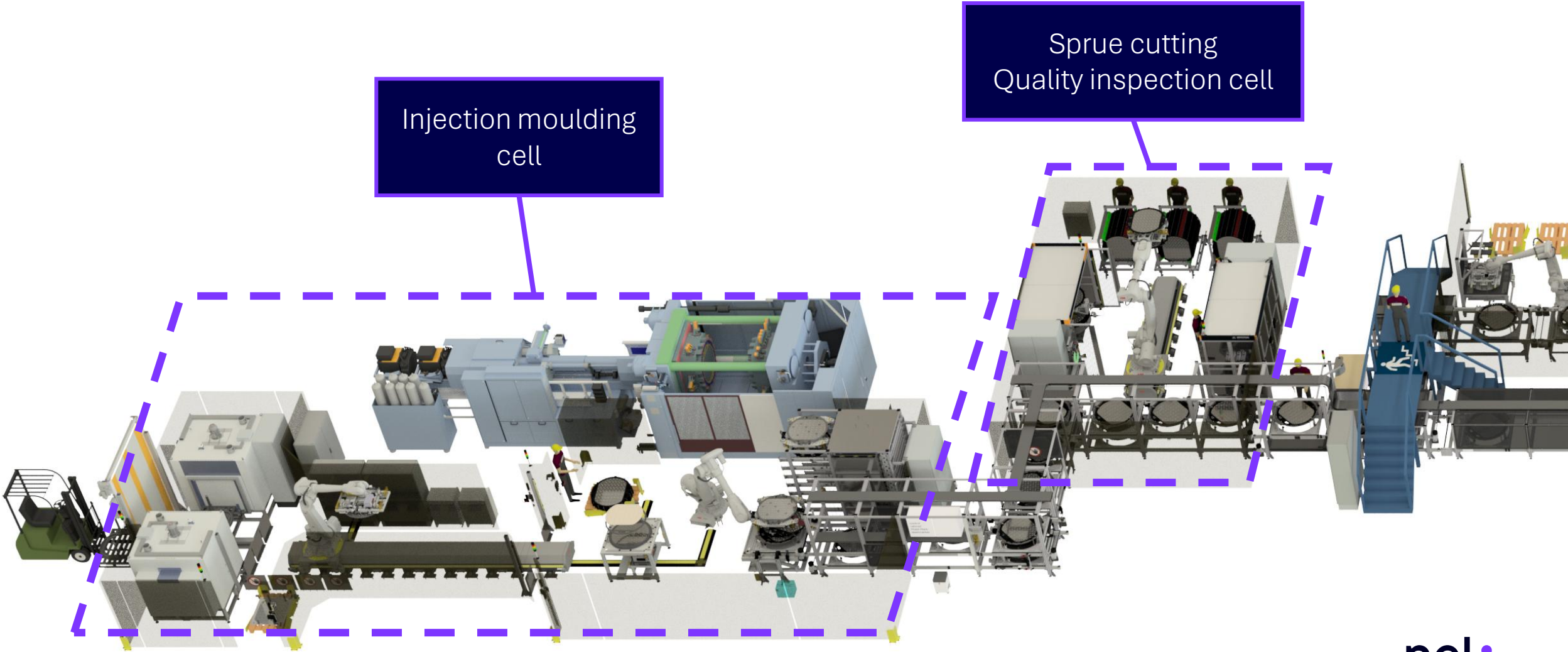
Steel core frame manufacturing



# The new production line

## 500 MW

# The new production line



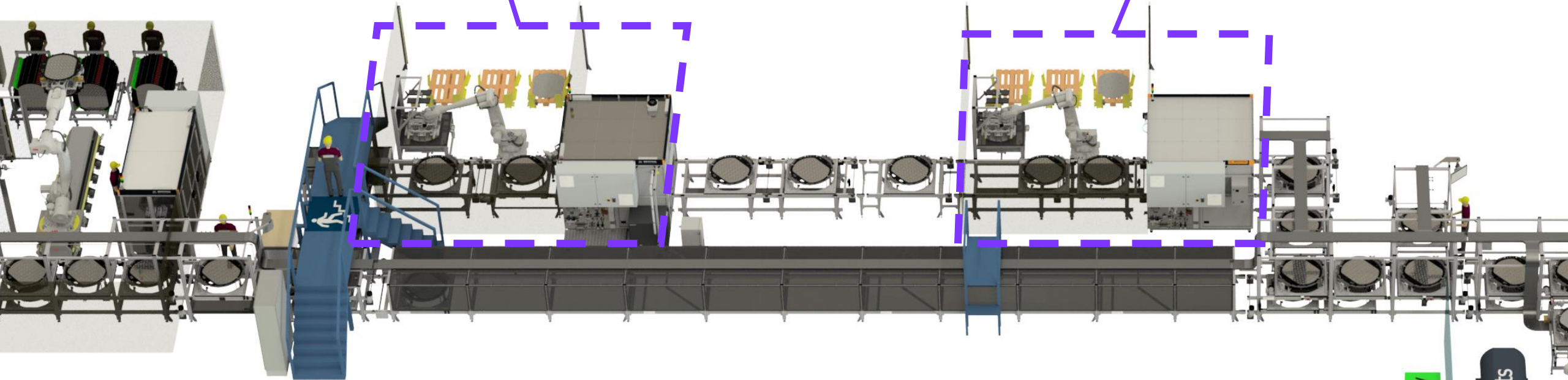
Injection moulding cell

Sprue cutting  
Quality inspection cell

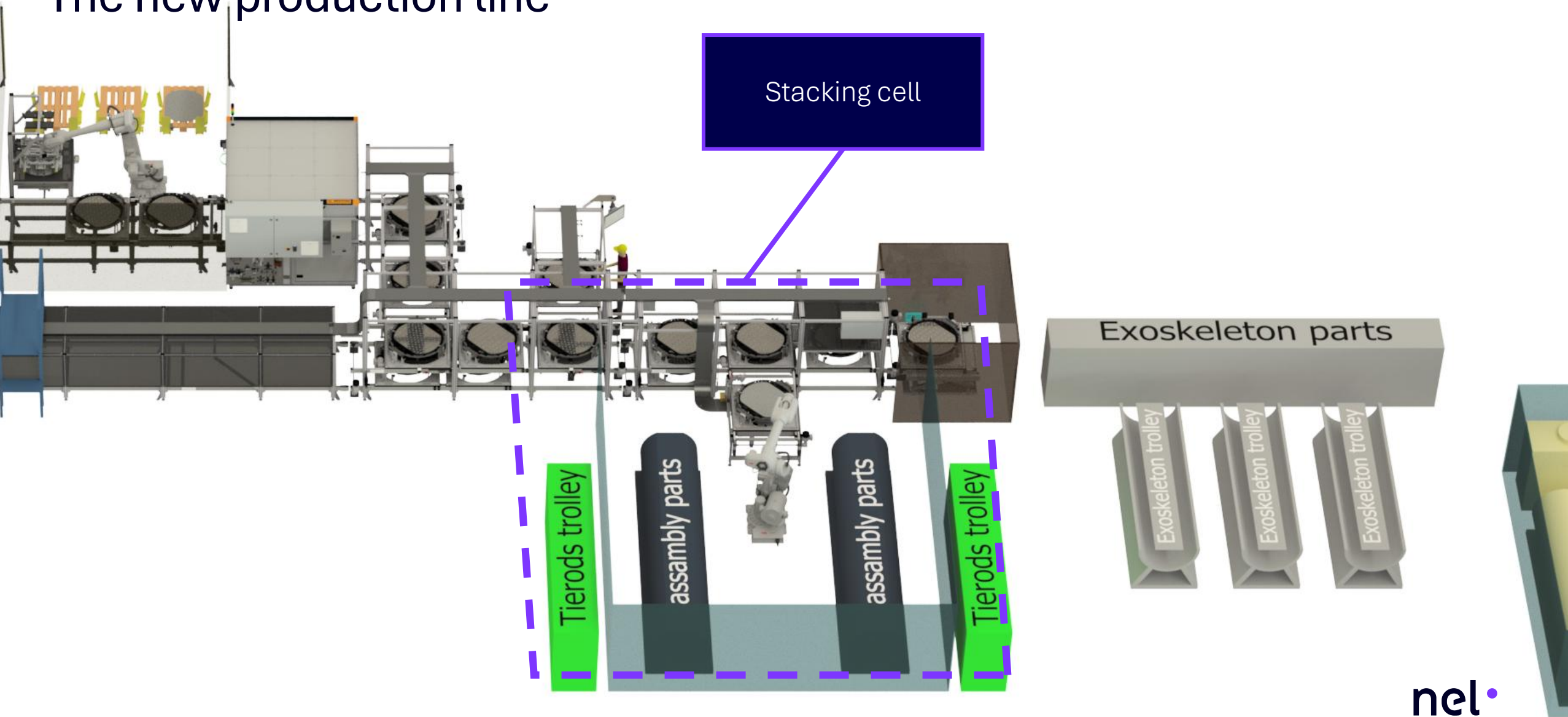
# The new production line

Laser Welding Electrode

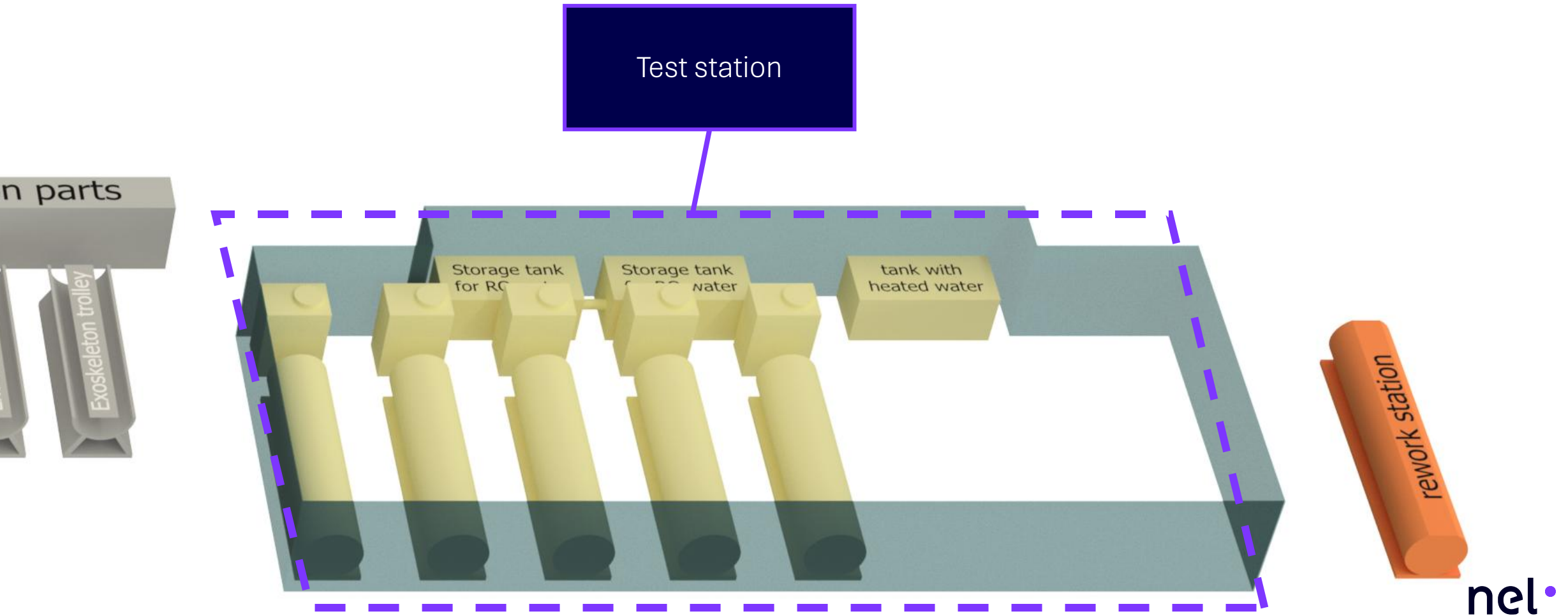
Assembly Diaphragm



# The new production line



# The new production line



# The product



# Quality in every step

## 1 Built-in quality

PA is designed for robust Quality from the very beginning by combining design, processes and equipment.

## 2 FMEA in every step

Every process step is analyzed in detail to identify and mitigate risks before they occur in reality.

## 3 Data builds quality

Data is collected during manufacturing to optimize the process during and after production.

## 4 Full traceability

Every component and critical process parameter is traceable – assuring full traceability from system to process parameters to raw material.



## 5 Result

Stable, predictable product quality at scale.

# Supply chain & Sourcing strategy

## 1 Designed for resilience

Supply chain built to reduce risk while supporting long-term growth.

## 2 Early supplier involvement

Suppliers engaged early to ensure manufacturability and robust quality.

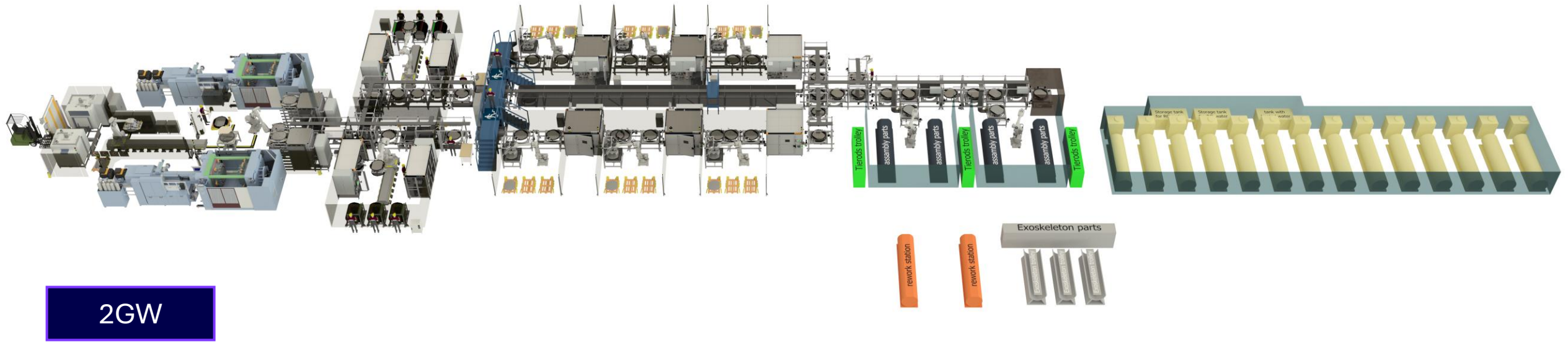
## 3 Global + regional balance

Qualified suppliers worldwide balance cost, quality, availability and lead time.



## 4 Result

Scalable supply chain enables volume ramp-up without compromising quality.



## Scaling the system from launch to volume

- Standardized line concept enables short lead-time for expansion of production capacity
- Pressurized Alkaline system designed for stepwise capacity increases in 500 MW increments
- The design of the line ensures pull flow and a stable, predictable production pace
- The ramp-up capacity and quality is assured by validating the line capacity/quality

# Support from the EU Innovation Fund to de-risk production capacity growth

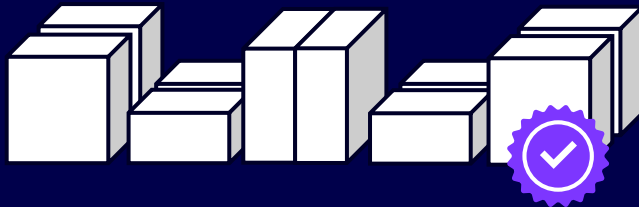


Funded by the European Union  
Emissions Trading System  
Innovation Fund

Total funding up to

EUR 135 million

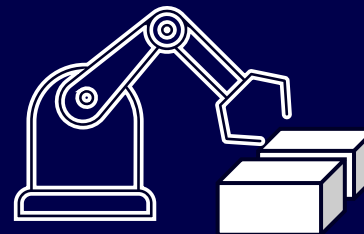
To commercialize and produce the  
next-generation electrolyser



Manufacturing capacity  
built in phases

1 GW ready by 2027

Further scale to 4 GW in  
the second phase

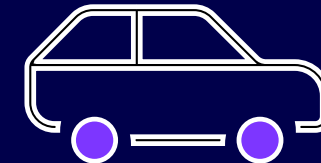


Total GHG emissions avoidance

33.5 Mt CO<sub>2</sub>

=

8 million



gasoline cars

The future belongs to  
the front-runners